

# Strategic Plan Annual Update

August 21, 2019

# **Tasks Report**

# A. Economic Development — Downtown Long Beach Alliance

Project Start Date: Jun 15 2016 End Date: Jan 31 2020

Generated: Aug 21 2019 19:53

Development in Downtown Long Beach has advanced greatly in the past several years, including the creation of new residential, commercial and retail space, as well as the reuse of existing buildings. DLBA has accelerated its economic development efforts and issued its Annual Report and Quarterly Snapshot, which documents Downtown's successes and market profile for potential investors.

Economic development in the Downtown core remains a focal area for future action. Attracting and retaining quality retail, dining and business employment will continue to solidify the local economy and position Downtown as a destination for residents and visitors.

A1. Work with the City to streamline the business licensing, permitting and entitlement process

Active Tasks

Task

# A1.1. Identify and engage specific partners at the City to work with on licensing, permitting and entitlement processes

2017

September 21

Worked with City of Long Beach, Development Services & Economic Development to identify issues with the current business permitting process.

Recommendations were developed over a 6 week period through benchmark research, surveying DTLB businesses, and focus groups, and were provided to Economic Development Commission for approval.

2019

January 20

Hosted a post-mortem discussion with Development Services, Public Works, representatives of the Streets and Table 301 to discuss how to streamline the process for projects that have multiple jurisdictions (private & public).

May 15

Discussed business license issues for Salon Row with Financial Management. To help update the process for how Financial Management issues business licenses for Salon Suite like businesses

### A1.2. Conduct regular meetings with the City's Innovation Team (i-team) to ensure ongoing collaboration

2017

Met with the City's Innovation Team on a monthly bases to focus on how to reduce the overall days it takes business licenses and permits to be approved.

2018

The City's Innovation Team has changed it program focus/priorities, shifting from economic development to public safety/quality of life related issues. The DLBA is working closely with the City's Economic Development Department.

### AI.3. Work with the City to evaluate and streamline regulatory and permitting processes to identify barriers to development

2016

September

Worked with City Staff and Councilwoman Lena Gonzalez office to clarify a contradiction between the Downtown Plan and ABM ordinance regarding breweries in urban center November City Council passed amended to the ABM to allow for breweries within an urban center and close proximity to schools if conditions are met.

2017

City of Long Beach began updating the Conditional Use Permit process. Worked with Councilmember Jeannine Pearce on reform of the CUP process. Hosted business roundtable discussion and distributed consultant survey. Provided suggestions to Development Services staff.

2018

June Worked with Development Services staff on revisions to section 21.25.905 of the Muni-code regarding Administrative Land Use Review. Helping to establish specific business and property uses that could be done by-right and would only need to go through AUP process. Submitted letter of support to Planning Commission.

2019

May

Coordinate with California Apartment Association, Long Beach Area Chamber of Commerce, and Small Properties Owner Association to develop a response and strategy regarding tenant relocation assistance. Submitted letter of opposition unless amended to City Council

July Inclusionary Housing Policy discussion. Working with City Development Services to

August

Vacant Commercial Property Fee. Working the Economic Development Commission and community partners to understand potential impacts on filling vacant storefronts. Helping to develop both an incentive based and fee based program

A1.4. In coordination with the Public Realm department, work with the City to update PD-6 (zoning south of Ocean Boulevard) to streamline development regulations and capitalize on general waterfront access

# A2. Track and evaluate economic and development trends Downtown

Milestone: 2018 Economic Profile (Due: 20 April 2018)

Active Tasks

#### Task

# A2.1. Conduct a detailed market profile documenting local purchasing and preference patterns

2016

July

Developed and established a quarterly snapshot report that highlighted each segment of the real estate development market.

Produced Q2 DTLB Snapshot: Office Report October

Produced Q3 DTLB Snapshot: Retail Report

2017

January

Produced Q4 DTLB Snapshot: Residential Report

Apri

Produced and expanded DLBA's Annual Economic Profile to include new pedestrian count information, residential survey and new Downtown business survey

July

Produced Q2 DTLB Snapshot: Office Report and expanded to include information on recent investment and renovation to existing office buildings.

October

Produced Q3 DTLB Snapshot: Retail Report and expanded to include

2018

January

Produced Q4 DTLB Snapshot: Residential Report and expanded to include discussion surrounding the Land Use Element and the need for greater density

2019

April

Produced and expanded DLBA's Annual Economic Profile to include Downtown university partnership and green space

June

Produced I-page office overview for Bisnow Event to feature key lease and purchase transaction

July

Produced Q2 DTLB Snapshot: Office Report

A2.2. Evaluate and track progress made on the City's Downtown plan, including changes catalyzed by the plan
A2.3. Collect input from current businesses as well as those moving into or out of Downtown Long Beach
April 2018  Developed new business welcome letter and Google Form to collect new business information electronically.  June 2018  Requested business renewal information from the City and developed a process to thank businesses for continuing to remain in Downtown Long Beach.
June 2019 Hosted business roundtable during Economic Development Committee meeting with Hi-Lo Liquor, Salon Row, and D.R.U.G.S Coffee
A2.4. Develop a system for inventorying and tracking office and ground floor retail tenants Downtown
Completed Tasks
Task
A2.1. Conduct a detailed market profile documenting local purchasing and preference patterns 2017 Annual Economic Profile
A2.1. Conduct a detailed market profile documenting local purchasing and preference patterns  Downtown USER and RESIDENT Survey
A2.2. Evaluate and track progress made on the City's Downtown plan, including changes catalyzed by the plan 2016 Downtown Plan Update
A2.3. Collect input from current businesses as well as those moving into or out of Downtown Long Beach Conduct Annual Business Survey in coordination with CSULB's Office of Economic Research

2.3. Collect input from current businesses as well as those moving into or out of Downtown Long Beach
SULB OER 2017 DTLB Business Survey
2.3. Collect input from current businesses as well as those moving into or out of Downtown Long Beach Develop 2018 Downtown Business Survey
2.3. Collect input from current businesses as well as those moving into or out of Downtown Long Beach
Conduct 2017-18 Annual Business Survey with CSULB Office of Economic Research
ISA to conduct phone banking of survey responses from Downtown businesses
CSULB Office of Economic Research to analyze responses from Downtown businesses
Publish results of business survey with 2018 Economic Profile
2.4. Develop a system for inventorying and tracking office and ground floor retail tenants Downtown
stablished annual ground floor office and retail tenant audit (Fall 2016)
2.4. Develop a system for inventorying and tracking office and ground floor retail tenants Downtown conduct ground floor retail & office space audit (Fall 2017)

# A3. Promote Downtown housing developments and bring more residents Downtown

Active Tasks

Task

## A3.1. Identify housing developers interested in developing Downtown

2017

August

Letter of support for Broadway & Magnolia Project at Planning Commission & City Council

Letter of support for 320 Alamitos Project at Planning Commission & City Council

October

Launched DTLB development map on DTLBbusiness.com

2018 Met with Holland Partner Group and introduced them to a North Pine Property owner. This resulted in a partnership that will see the development of two eight-story residential buildings comprised 271 units. Project was approved by the Planning Commission

Letter of support for Pacific-Pine Project

August

Letter of support for Broadway Block Project Letter of support for Residences at Linden Project

Hosting 4 Annual Investor, Developer, & Broker Mixer

2019

lanuary

Ensemble Investments presented the 3rd & Pacific Project to the Economic Development Committee for DLBA support.

February

Met with Trammell Crow Residential to discuss West Gateway Project and to developed DLBA support for the project.

### A3.2. Collaborate with DLBA's Public Realm staff and the City to support a Downtown Parking Management and Development Plan that aligns with the Downtown Plan

2018

Sept - Oct 2018

Collaborated with Public Realm committee to host a round table discussion with KOA Consultants and stakeholders regarding parking. This information will be utilized in the Downtown & Alamitos Beach Parking Study the City is currently undergoing. The recommendations from the study were presented to City Council November 2018.

August 2018:		
"	y as they look to complete the new regulation standards	
A3.4. Support Downtown	residents' desires for additional grocery choices at either new or existing grocery stores	
Spring 2017 Resident request quantified in Winter 2019	n DTLB Resident survey and submitted to Sprouts, and Whole Foods tenant broker reps	
•	e from Kroger regarding a potential Ralph's specific sites included 5th & Long Beach Blvd, the Streets, and Pacific & 5th. Followed up with demographic information on the area.	
Co-signed a letter to attr	act Target Express to the Streets	
- C	ew, planned and potential residential sites for developers	
- C		
A3.5. Develop a tour of no		
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A3.5. Develop a tour of notice of the Completed Tasks  sk  A3.1. Identify housing develop	ew, planned and potential residential sites for developers	
A3.5. Develop a tour of notice of the Completed Tasks  sk  A3.1. Identify housing develop  A3.1. Identify housing develop	ew, planned and potential residential sites for developers  Deers interested in developing Downtown New Year's Eve Investor & Developer Mixer	

A4. Support existing businesses and attract new businesses to Downtown Long Beach

Active Tasks

#### Task

## A4.1. Conduct outreach to existing small businesses to understand their needs and how well they are being met

2017

November - December Launched Downtown BUSINESS Survey: Conducted outreach to 1,436 existing businesses & received 226 responses then integrated findings into our 2017 Economic Profile 2018

January - February Conducted 2nd Annual BUSINESS Survey: Conducted outreach to 1,512 existing businesses & received 231 responses then integrated findings into our 2018 Economic Profile and Q2 Snapshot

Report

2019

January - February

Conducted 3rd Annual BUSINESS Survey: Conducted outreach to 1,612 existing businesses & received 252 response then integrated findings into our 2019 Economic Profile

### A4.2. Partner with Long Beach Community College's Small Business Development Center to offer educational seminars for existing and prospective small business owners

2017

Fall

Supported LBCC's launch of SPARK Fall 2017 based on input from DLBA's Entrepreneur & Small Business Education Series and Woman Owned Business Accelerator

The partnership with LBCC has switched to a partnership with Cal State Long Beach's Institute for Innovation & Entrepreneurship. This partnership has helped to establish the Entrepreneur & Small Business Education Series and

Woman-Owned Business Accelerator.

2019

Winter

Partnered with Fuller Managment Corporation and Stone Law Consulting to provide Winter Small Business Workshop series

Spring

Hosted 3rd Annual Entrepreneur Education Series with the IIE with over 50 participating businesses and 14 businesses selected to picth.

# A4.3. Partner with outside organizations and Long Beach Downtown Development Corporation (DDC) to provide grant funding to small businesses for start-up costs, façade improvements, or other programs

2017

June - August

Proposed DDC business plan and expansion strategy Summer 2017 Activated DDC as a receivership for all matching seed monies required for the Small Business & Job Creation Grant winners Summer 2017 Raised \$7,500 for Entrepreneurship programming during our 3rd Annual Investor, Developer, & Broker Mixer August 2017

2018

June - August

Granted money by Prologis in the amount of \$275,000 to facilitate a facade improvement project along the Santa Fe commercial corridor on the west side of Long Beach

2019

February - April

Partnering with the Institute for Innovation & Entrepreneurship and FUSE Fellow to help identify other sources of revenue from Banks and other lending institutions that require Community Reinvestment Act credits. Presented first proposal to First Bank in Bixby Knolls. Follow-up proposal/presentations with F&M Bank, International City Bank.

Partnering with the City of Long Beach and Forward Cities to develop a proposal to seek grant funding in the amount of \$250,000 from the Kauffman Foundation to help spearhead programs and services that support economic inclusion in the City of Long Beach. Currently plan a site visit by the Forward Cities team.

# A4.4. Continue to develop and distribute an annual Downtown Economic Profile and Snapshot

2017

April

Released 2017 Economic Profile July

Released 2017 Q2 DTLB Snapshot: Office Report October

Released 2017 Q3 DTLB Snapshot: Retail Report

2018

January

Released 2017 Q4 DTLB Snapshot: Residential Report April

Released 2018 Economic Profile July

Released 2018 Q2 DTLB Snapshot: Office Report

2019

April

-Developing 2019 Economic Profile

# A4.5. Be the leading site-selection data resource for potential and existing stakeholders

2017

Launched DTLBbusiness.com Published 2017 Economic Profile

Published DTLB Snapshot Reports: Office, Retail, and Residential Launched interactive development map on DTLBbusiness.com Launched Development Opportunity Sites at DTLBbusiness.com with our partnership through Oppsites

Published Downtown Long Beach Employment Report Launched DTLB pedestrian sensor system

2018

Expanding pedestrian sensor system program to include South of the Waterfront

# A4.6. Establish a strong communications link with new businesses and support them through the start-up process

2017

April - May

Launched Entrepreneur & Small Business Education Series

July

Proposed new business welcome strategy for review September

Proposed new business orientation strategy for review October

Launched Google Adwords for Small Business & Entrepreneurs Developed request for assistance form on DLBA website to direct new

businesses too. This will provide an overview of our services offered and will allow businesses to select what services they need.

# A4.7. Use pedestrian sensing technology to assist businesses to locate in areas with strong foot traffic and share this information with the Long Beach Police Department and Public Safety staff at DLBA

2017

September

Relocated and deployed sensors to Linden Public and District Wine focusing on the East and West side of Linden Ave, just south of Broadway

2018

#### October - December

Provide pedestrian count information on a annual and seasonal basis to potential new businesses (Chinese Laundry), businesses that have recently decide to locate to Downtown (Hi-Lo Liquor), and those businesses that have just opened in Downtown (Long Beach Coffee & Tea).

2019

#### August

Meet with represenatives of Dunkin Donuts and provided pedesterian count information near two key areas in the West Gateway Neighborhood and East Village Looking to expand pedsterian sensors to Broadway/Magnolia, 1st & Linden, and the Pike Outlets

### A4.8. Consider developing an incubator space for entrepreneurs

2017

April - May

Launched Entrepreneur & Small Business Education Series: 85 participants, 62% women entrepreneurs

Launched Small Business & Job Creation Grants: 11 participants, 6 awardees, 83% women entrepreneurs, 67% minority entrepreneurs, total grants \$15,000

August - September

Launched Woman Owned Business Accelerator: 39 Applicants, 2 Finalist, 1 Awarded, total grant \$10,000

Launched Google Adwords for Small Business & Entrepreneurs: 43 participants

2018

March

Supported the established of the LBCC, City of Long Beach and Blankspaces partnership to develop the Shaun Lumachi Innovation Center

April - May

2nd Entrepreneur & Small Business Education Series: 56 participants, 58% women entrepreneurs

2nd Small Business & Job Creation Grants: 10 participants, 7 awardees, 57% women entrepreneurs, 86% minority entrepreneurs, total grants \$20,000

July

Became a Kiva Micro-Loan Trustee. Endorsed two Kiva applicants.

August - September

2nd Woman Owned Business Accelerator: 19 Applicants, 3 Finalist, 3 Awarded, total grant \$10,000

2017 - 2018: Total grants distributed \$60,000 of which \$34,500 went to minority-owned businesses, \$46,000 to women-owned businesses

2017-2019

Ongoing Continued Google Adwords for Small Business & Entrepreneurs: 150 participants to-date

## A4.9. Develop a "Welcome to Downtown Long Beach" toolkit detailing resources and start up processes for firms looking to locate in Long Beach

### A4.II. Work with real estate brokers and new businesses to provide connections to investment capital

	A4.12. Develop a strategy for supporting entrepreneurial companies in Downtown Long Beach See A4.8
	A4.13. Support infrastructure investment to attract technology firms in Downtown Long Beach
(	Completed Tasks
Та	sk
	Launch Entrepreneurship Education Series
	Launch Small Business & Entrepreneurship Grants
	Launch Google Adwords Education Workshop
	Launch Entrepreneurship Ecosystem Program (I Million Cups Long Beach)
	Launch Woman Owned Business Accelerator

A4.1. Conduct outreach to existing small businesses to understand their needs and how well they are being met Conduct Annual Business Survey in coordination with CSULB's Office of Economic Research
A4.4. Continue to develop and distribute an annual Downtown Economic Profile and Snapshot Developed and distributed 2016 Q3 & Q4 Snapshots, 2017 Economic Profile, and 2017 Q2 Snapshot
A4.5. Be the leading site-selection data resource for potential and existing stakeholders Developed quarterly and annual economic reports
A4.5. Be the leading site-selection data resource for potential and existing stakeholders Developed and launched interactive Downtown Development Map
A4.5. Be the leading site-selection data resource for potential and existing stakeholders Provided 2016 Q3 & Q4 pedestrian counts, 2017 Q2 pedestrian counts, and annual pedestrian counts
A4.6. Establish a strong communications link with new businesses and support them through the start-up process Launched Spring 2017 Entrepreneur & Small Business Education Series
A4.9. Develop a "Welcome to Downtown Long Beach" toolkit detailing resources and start up processes for firms looking to locate in Long Beach Virtual "toolkit" launched Spring 2017 at www.DTLBbusiness.com
A4.11. Work with real estate brokers and new businesses to provide connections to investment capital Launched Spring 2017 PitchFest
A4.11. Work with real estate brokers and new businesses to provide connections to investment capital Launched Spring 2017 Small Business & Job Creation Grant

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# Tasks Report

# B. Public Realm — Downtown Long Beach Alliance

Project Start Date: May 31 2016 End Date: Sep 29 2020

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Urban design and the form of the public realm play significant roles in shaping Downtown Long Beach. Connections between streets, amenities such as sidewalks and street furniture, access to transit, and the visual appearance of Downtown all affect how likely retailers and other businesses are to locate Downtown. They also influence stakeholders' security and how likely residents and visitors are to frequent area businesses. DLBA and Downtown have made significant positive public realm improvements over the past several years, including The Loop (a temporary park and art installation), new bike lanes, a bike share program, public art and parklets. There are many additional opportunities to activate and improve the public realm. The Waterfront and other key Downtown corridors continue to be overly auto-oriented and underutilized, and present strong opportunities to build upon a Downtown vision that draws businesses and visitors from across the region. The redevelopment of Shoemaker Bridge also offers a major opportunity for increasing access to open space and the Los Angeles River.

BI. Advocate for stronger pedestrian and bicycle connectivity within and between Downtown's unique districts and neighborhoods through strategic long term capital improvements

Active Tasks

Task

B.I.I Work with the City and relevant agencies to guide the redevelopment of the Shoemaker Bridge into a unique community space

(March 2018)

At the Metro Board Meeting held on March 1, 2018, the Metro Board selected Alternative 5C as the Locally Preferred Alternative for the I-710 Corridor Project.

Met with Traci Gleason and KOA team. Project is still in the Design Development phase. Environmental Impact Report is currently in preparation. A community meeting is expected in the Fall. (April 2018)

LA River Master Plan Update Steering Committee established.

(May 2018)

Josh Hickman provided the Public Realm Committee an update on the Shoemaker Bridge project at its May 17 meeting. The City will be releasing a project Draft EIR later this year.

(July 2019)

DLBA received a call today from Traci Gleason from KOA consulting, the project managers for the City's Public Works Department on the Shoemaker Bridge Replacement. They are hoping to gather people to gain feedback on some of the changes being proposed south of Ocean BLVD near Golden Shore. They are hoping to schedule a meeting with some of our staff or other partners in the next few weeks. This Board action recognized the need for immediate investment in the corridor by prioritizing implementation of local interchange and arterial road upgrades, new pedestrian and bike crossings, and support in identifying funds for the purchase of near-zero and zero emission trucks that operate in the I-710 corridor until funds for larger corridor improvements become available. All recommendations for mainline freeway widening projects in the future will be presented to the Metro Board for review and approval.

- B1.2. Work with the City and relevant agencies to ensure the redesign of West Shoreline Drive and Golden Park provides for improved integration with the Downtown fabric and more direct pedestrian and bicycle access to the Los Angeles River
- DLBA Shoemaker Bridge recommendations submitted to City June 2016

· Downtown Waterfront and LA River Visioning

Waterfront Task Force effort to coordinate efforts related to ULI TAP, 8 By 28, and LA River Master Plan Update Steering Committee.

B1.3. Advocate for the transformation of Shoreline Drive into a more pedestrian and bicycle-friendly road while still facilitating mobility for automobiles and ensuring the continued presence of the Grand Prix of Long Beach as stated in the ULI TAP study.

August 2018

DLBA Waterfront Working Group (Ryan Altoon, Alan Pullman, John Waldron) and Staff met with Mayor Garcia to discuss developing a broader vision for the Waterfront area that includes the LA River.

#### BI.4. Advocate for a redesign of Victory Park/Santa Cruz Park that aligns with the desires of the Downtown community

February 2018

City to initiate update to guidelines in late 2018 as part of update to City's Open Space Element.

FY 17/18 PR Working Group A - Action Plan

March 2018

- 1) Meet with City Update to Victory Park Design Guidelines will coincide with City's update to Open Space Plan
- 2) Identify DLBA Role DLBA will support outreach related to visioning

April 2018

Public Realm Working Group A Action Items:

# FY 18/19 PR Working Group A

March 2019

Working on developing outreach to stakeholders.

May 2019

Draft of physical and digital survey complete. Draft of stakeholder list complete.

June 2019

Connecting with the city to learn about their outreach efforts to begin at the end of the summer.

July 2019

Spoke with Chris Koontz; City is beginning 10-12 month outreach program to stakeholders, City is open to partnering with the DLBA on outreach efforts

August 2019

Corresponded with new project manager, Alex Muldrow. The City has yet to begin their outreach but they agreed to notify the DLBA when they anticipate our involvement.

# BI.5. Continue to support the Civic Center redevelopment and the activation of new open spaces

Provide input into design and management of new Lincoln Park

September 2017

Participated in Lincoln Park workshop on July 23, 2017

April 2018

Introduced Levitt Foundation to City

April 2018

Submit IDA "A Practical Guide to Great Urban Parks" (September 2017) Participated in Lincoln Park workshop on July 23, 2017

March 2019

No update

# B1.6. Support the development of public and private parklets

May 2018

City to present its proposed recommendations to update sidewalk dining and parklet regulations to COBA on June 6.

Also refer to B3.3

August 2019

Will be participating in Park(ing) Day on Sep. 20th.

• FY 17/18 Provide support to businesses seeking to develop parklets

# B1.7. Improve pedestrian and vehicular wayfinding Downtown in cooperation with the City

June 2016

DLBA and City agreed to develop comprehensive wayfinding program in DTLB.

August 2018

RFP released for Phase I Pedestrian Signage.

October 2018

Sign Age selected as contractor

Pedestrian Signage Installation

(March 2018)

City reviewing DLBA RFP for Phase I installation of 12 pedestrian signs.

(August 2018)

Phase I RFP released for the fabrication/installation of I2 signs.

(March 2019)

DLBA reviewed final proposal by Sign Age. Continued conversations about MOU with the City.

(May 2019)

Sign Age selected as the contractor. Design finalized. DLBA to schedule final site walk and kick off meeting with city, Sign Age and Selbert Perkins (designer).

(June 2019)

Kick off/ site walk complete. 12 locations verified and marked. Engineered shop drawings in progress.

(July 2019)

Sign Age - Finalizing enigineered shop drawings Selbert Perkins - Verifying drawing graphics

(August 2019)

Finalizing material sample/ insurance/ and contract with designer and contractor

Auditing graphic layout with the designer

# B1.8. Advocate for enhancements to the Downtown bicycle network through the addition of bicycle lanes, sharrows and other infrastructure improvements

August 2018

DLBA meets with City to discuss changes to Broadway and Third Street including switching bike lanes to other side to better align with changes/addition of a bike lane to Broadway corridor outside of Downtown.

May 2019

3rd and Broadway streetscape project 90% complete. Contractor wrapping up final punch list items.

August 2017

Met with City Mobility and Livability Programs Officer, Michelle Mowery, to discuss opportunities for DLBA to support bicycle initiatives.

Early 2018

Daisy Ave Bike Boulevard

April 2018

Track project in development ( Alamitos Bike Lanes & Broadway/3rd St. Separated Bike Lanes)

July 2018

Broadway/3rd St Separated Bike Lanes

August 2018

Meeting with City to develop stakeholder outreach and communication during construction tent. Scheduled to begin in October 2018.

March 2019

Striping in progress. Awaiting date for parking pay stations to be installed. Construction estimated to be complete in the next 2 weeks.

May 2019

Final punchlist items to be complete in June. Multi-space meters have yet to be installed.

July 2019

3rd/ Broadway streetscape complete. Parking spaces numbered. Multi-space meters delivered and being programmed, estimated to be installed the last week of July.

August 2019

Multi-space meters went live on 8/9/19. DLBA conducted outreach to businesses along the 3rd/ Broadway corridor.

#### B1.9. Continue to administer the annual community grant program for public realm improvements

Completion of funded grant projects

(August 2018)

Urban Furniture - Fabrication completed; Expected installation June 2019

Harvey Milk Park Augmented Reality - Underway; Expected completion December 2018 Broadway Tree Planting - March 2017 Step Back Viewfinders - March 2017

Promenade Square Park Playground - Dec 2016

East Village Alley Murals - Underway; October 2017

## Completed Tasks

#### Task

B.I.I Work with the City and relevant agencies to guide the redevelopment of the Shoemaker Bridge into a unique community space DLBA Recommendations submitted to City June 2016

B1.3. Advocate for the transformation of Shoreline Drive into a more pedestrian and bicycle-friendly road while still facilitating mobility for automobiles and ensuring the continued presence of the Grand Prix of Long Beach as stated in the ULI TAP study.

DLBA Waterfront Task Force recommendations

(Task force Recommendations submitted to Public Realm Committee January 2018

RECOMMENDATION: Build upon studies conducted by ULI and City Fabrick to identify the feasibility of restriping and redirecting traffic along Shoreline Drive to allow for reduced number of vehicular lanes while facilitating the continued presence of the Grand Prix of Long Beach.

B1.3. Advocate for the transformation of Shoreline Drive into a more pedestrian and bicycle-friendly road while still facilitating mobility for automobiles and ensuring the continued presence of the Grand Prix of Long Beach as stated in the ULI TAP study.

Evaluation of Grand Prix agreement with the City of Long Beach

(December 6, 2017) City Council approves agreement with LBGPA through 2023.

- B1.3. Advocate for the transformation of Shoreline Drive into a more pedestrian and bicycle-friendly road while still facilitating mobility for automobiles and ensuring the continued presence of the Grand Prix of Long Beach as stated in the ULI TAP study.
- Art Place America grant submission for Shoreline Drive temporary activation project

(February 2017) Submitted application and video to Art Place America for funding of a 3 week project titles reCREATE Shoreline Drive with the purpose of activating a portion of the ROW with art, music, and other community programming.

B1.5. Continue to support the Civic Center redevelopment and the activation of new open spaces

Project underway. DLBA tracking.

B1.6. Support the development of public and private parklets

Provide recommendations to City regarding permit process for parklets (Update April 2018) City to begin outreach to business districts in May 2018 December 2016

Conducted interviews and surveys of business owners regarding sidewalk dining.

lune 2017

Submitted recommendations to City regarding streamlining of permit process for parklets and sidewalk dining.

B1.7. Improve pedestrian and vehicular wayfinding Downtown in cooperation with the City Initiated partnership with City in June 2016 on comprehensive wayfinding update. December 29, 2017

DLBA contributes funding for design of pedestrian signage

City funds design of vehicular signs, gateway monuments, and beach access Design completed November 2018

First phase of ped signage installation expected in first half 2018

B1.7. Improve pedestrian and vehicular wayfinding Downtown in cooperation with the City

• Design phase to be completed

November 2017) Pedestrian Wayfinding design completed

B1.8. Advocate for enhancements to the Downtown bicycle network through the addition of bicycle lanes, sharrows and other infrastructure improvements Submit Letter of Support for Adoption of City's Bike Master Plan Update February 2017) Submitted letter of support for adoption of Bike Master Plan.

# B2. Develop strategic streetscape improvement and activation programs

Active Tasks

Task

# B2.1. Develop a prioritized list of streets and open spaces to focus public realm efforts on, including landscape, wayfinding, pole banners and lighting

July 2017

Conducted joint Public Safety/Public Realm Walk Audits in March, May and July 2017. Findings and recommended improvements forwarded to property owners and City.

September 2017

Completed inventory of street furnishings (litter receptacles, news racks, banners, street trees, mutt mitts, wayfinding signage.

August 2018

Updated newsrack inventory.

November 2018

Operations engaged PW staff about DLBA assisting with broken/unused newsrack inventory, tagging and removal.

February 2019

As part of Prop A discussion with city, Operations proposes to take over newsrack process in DTLB

March 2019

City staff ask Operations for cost estimates associated with assisting in identifying, tagging and removing newsracks.

B2.2. Identify DLBA's "Next Big Thing" in public realm improvements to continue the positive momentum built by the Loop project

lune 2019

Research for next big Public Realm activation in progress.

B2.3. Identify underutilized spaces and inactive frontages on an annual basis and report on their ownership and development status

B2.4. Develop and advocate for redesigning Pine Avenue south of Ocean Boulevard into a pedestrian oriented street with active building frontages and pedestrian scale amenities

FY 17/18 Working Group A - Pine Ave (Convention Ctr)

February 2018

Working Group A selected Waterfront Task Force Priority: Advocate for improved ped environment along east side of Pine Ave along the Convention Center

April 2018

Working Group A Next Step - Stakeholder Outreach; Go/No Go decision

August 2018

Met with Mayor Garcia to discuss developing a vision for the Waterfront area that ties together several ongoing and future projects.

FY 17/18 Working Group A - Pine Ave (the Pike)

February 2018

Working Group A selected Waterfront Task Force Priority:

Advocate for ped improvements along the west side of Pine Ave, particularly at the corner of Pine and Shoreline

April 2018

Next Steps: Stakeholder Outreach; Go/No Go decision

August 2018

Met with Mayor Garcia to discuss developing a vision for the Waterfront area that ties together several ongoing and future projects.

#### B2.5. Develop creative infrastructure approaches and partnerships to making the public realm more appealing and livable

Partner with City on Pine Avenue alley improvements

April 2018

Facilitated meetings between Pow Wow, Studio 111 and City on coordinated improvements to Roble Way.

August 2018

Improvements anticipated to occur in September 2018.

June 2019

Corresponded with Brian Polivka of Public Works regarding Pine Ave alleys and which would be best for potential activation.

ulv 2019

City installed nee sconce lighting and stencil art in Roble Way.

• FY 18/19 Working Group 3 - Art in the Public Right-of-Way

July 2019

Working Group narrowed down idea to prioritize alley beautification in N. Pine Alley. Walked the site with Tokotah Ashcraft. Met with Tokotah and Griselda Suarez to discuss project. Researching La Reina way for potential activation.

August 2019

Met with property manager to discuss challenges/ potential with Cereza way (West of Pine)

• Develop, design, and install an urban furniture project to activate Pine S. of Ocean Blvd.

April 2019

"Precious Cargo" Project - Permit for install received from the city; 5 custom furniture pieces designed, fabricated, and prepared to be installed after Grand Prix.

June 2019

Waiting on final install date from Shelby, AdHoc Collaborative

B2.6. Identify and develop opportunities for additional tactical urbanism initiatives such as temporary park spaces, pop-up retail, food truck events, and other temporal uses of space throughout Downtown

December 2016

Promenade Square Playground grand opening which was partially funded by a Placemaking Community Grant. Refer to B1.9.

April 2017

Step Back viewers installed at three locations in DTLB as part of Placemaking Community Grant program. Refer to B1.9.

February 2018 Initiated monthly third Thursday activation of the Loop in partnership with Live After 5 programming.

· Initiate programming at the Loop

(June 2019) Live After 5 programmed at the Loop (March 2019) Assisted with Live After 5 at the Loop

February 2018 Initiated monthly third Thursday activation of the Loop in partnership with Live After 5 programming.

September 2017 Initiated weekly Lunch at the Loop music series which ran from

Sept thru December

· Initiate Interactive Mobile Chalkboard

(July 2019)

Designed and began fabrication of mobile, flat-pack chalkboard to be used for public space activation. Chalkboard will rotate through questions to glean public opinion on Downtown spaces. Chalkboard will be debuted during the Pow!Wow! closing party wih KCRW at the Promenade parking lot on July 27.

· Coordinate Park(ing) Day Activation

(August 2019) Developed initial project schematic for Park(ing) Day 2019 activation. Spoke with Public Works regarding potential partnership.

B2.7. Develop play areas as well as experiential art along sidewalks and in overlooked spaces

(March 2019)

Explore DTLB Sidewalk Decals begin installation. See below.

May 2018

Received 14 applications for Explore DTLB Sidewalk Decal program. Installation to occur in July.

(April 2017)

Step Back viewers installed at three locations in DTLB as part of Placemaking Community Grant program. Refer to B1.9.

(December 2016)

Promenade Square Playground grand opening which was partially funded by a Placemaking Community Grant. Refer to B1.9.

	FY 17/18 Working Group B - Sidewalk Decals
	Timeline:
	Jan/Feb - Refine project scope, timeline, and budget (Complete)
	March - Finalize scope, timeline, and budget; Develop Call for Artist/Designers (Complete)
	April - Develop marketing campaign (Complete)
	April 2018
	Call for Artists released April 16
	August 2018
	Installation of 50 decals to occur in September 2018.
	December 2018
	Developed project to place whimsical and clever decals on sidewalks at strategic locations throughout DTLB to encourage exploration and connectivity between neighborhoods
	(Complete)
	March 2019
	Installation has begun. 21/50 decals installed thus far. Remaining to be installed over the next 2 weeks. Outreach initiated to adjacent business owners.
	July 2019
	31/50 decals installed. Install on-hold from the City. Re-submitted to be able to install the final 19 decals.
	And Billion Cill (in Antice (Complete)
	April - Release Call for Artists (Complete)
	June - Select preferred concepts; Approve final design July - Install and Launch
	FY 18/19 Working Group 2 - Sidewalk Decal Surveying
	May 2019
	31/50 decals installed. Final installation stopped by the city. Survey drafted and finalized by working group. Surveyors to be scheduled for June.
	July 2019
	Online survey drafted. Business surveys to be conducted around the footprint of the existing decals.
	August 2019
	Public and business survey went live on website. Began face-to-face business surveys.
	B2.8. Develop a Downtown street furniture plan in cooperation with the City
	B2.0. Develop a Downtown screet for incore plant in cooperation with the City
	B2.9. Work with the City and the Long Beach Bike Share operator to encourage system use and expansion
	September 2017
	Met with City Mobility and Livability Programs Officer, Michelle Mowery, to discuss opportunities for DLBA to support bicycle initiatives
	May 2018
	Released new Downtown by Bike map on May 13. The map incorporates bike share info and locations. Refer to B3.5
	Released new Downtown by bike map on Play 13. The map incorporates bike share into and locations. Refer to 63.3
C	ompleted Tasks
	· 
	Task
	B2.10. Orchestrate lighting and holiday decoration programs
$\vdash$	
	Install 2016 Holiday Decorations
	Install 2016 Holiday Decorations
	Install 2016 Holiday Decorations     Install 2017 Holiday Decorations

•	B2.1. Develop a prioritized list of streets and open spaces to focus public realm efforts on, including landscape, wayfinding, pole banners and lighting Prioritized lists developed for pole banners, wayfinding, tree plantings, and litter receptacles (September 2018) Completed inventory of street furnishings (litter receptacles, news racks, banners, street trees, mutt mitts, wayfindning signage)
	B2.1. Develop a prioritized list of streets and open spaces to focus public realm efforts on, including landscape, wayfinding, pole banners and lighting locations for new street pole banners  (April 2018) Installed new street pole banners along Broadway, 3rd St, Long Beach Blvd, 4th St, 7th St, and Alaamitos Ave. Refer to D4.2.
	B2.3. Identify underutilized spaces and inactive frontages on an annual basis and report on their ownership and development status Conduct walk audits to identify underutilized spaces and inactive frontages (August 2018) Public Realm Committee conducted visual survey of alleys in East Village, North Pine and Pine & Promenade. (July 2018) Conducted joint Public Safety/Public Realm Walk Audits in March, May and July 2017. Findings and recommended improvements forwarded to property owners and City.
	B2.4. Develop and advocate for redesigning Pine Avenue south of Ocean Boulevard into a pedestrian oriented street with active building frontages and pedestrian scale amenities  DLBA Waterfront Task Force recommendations  (January 2018) Waterfront Task force recommendations submitted to Public Realm Committee
•	B2.5. Develop creative infrastructure approaches and partnerships to making the public realm more appealing and livable Initiated partnership with City in June 2016 on comprehensive wayfinding update See B1.7
	B2.6. Identify and develop opportunities for additional tactical urbanism initiatives such as temporary park spaces, pop-up retail, food truck events, and other temporal uses of space throughout Downtown Support and sponsorship of Pow Wow outdoor mural festival (March 2018) Committed \$10,000 to sponsor Pow Wow 2018 (July 2017) \$10,000 sponsorship of Pow Wow. Two murals previously proposed at the Loop were painted as part of the festival. (April 2017) Provided Pow Wow organization a list of potential mural sites including two located at the Loop.
•	B2.8. Develop a Downtown street furniture plan in cooperation with the City Inventory new litter receptacles, tree plantings, wayfinding signage, newsracks, and banners (September 2018) Completed inventory of street furnishings (litter receptacles, news racks, banners, street trees, mutt mitts, wayfindning signage) (July 2018) Conducted joint Public Safety/Public Realm Walk Audits in March, May and July 2017. Findings and recommended improvements forwarded to property owners and City.
	B2.8. Develop a Downtown street furniture plan in cooperation with the City Coordinate with Public Works on installation of 32 new Presidio litter receptacles (November 2017) Coordinated removal of concrete receptacles and delivery and installation of 32 new Presidio receptacles to replace existing concrete receptacles.

B	3. Promote programs and policies that encourage pedestrian activity	
Αd	Active Tasks	
	Task	
	B3.1. Collaborate with DLBA's Economic Development staff and the City to support a Downtown Parking Management and Development Plan	
	October 2016 DLBA submitted recommendations to City regarding DTLB parking. See attached.	
	Review parking meter data and assess existing rates, locations and hours  March 2018	
	City provided parking meter revenue by corridor.  August 2018	
	DLBA requested additional data and information related to parking meter usage and expenditures.  May 2019	
	Due to 3rd/ Broadway Streetscape, meters to be replaced to multi-space meters in May/ June. July 2019	
	Received draft parking meter revenues for multi-space meters along 3rd/ Broadway from April Walker.	

Provide input on Downtown/Alamitos Beach Parking Study December 2017 Met with Parking Study consultant March 2018 City released survey to Downtown/Alamitos Beach stakeholders B3.2. Support efforts to update City regulations affecting the public realm · Victory Park Design Guidelines update to be initiated by City Refer to B1.4 DLBA Recommendations concerning sidewalk dining permitting and standards submitted to City Refer to B3.3 B3.3. Support new sidewalk dining regulations that enhance the pedestrian experience and a streamlined public walkway occupancy permit process that supports business expansion June 9, 2017 DLBA Recommendations concerning sidewalk dining permitting and standards submitted to City. Recommendations developed after conducting business surveys and receiving input from DLBA's Economic Development and Public Realm Committees. May 25, 2018 City of to present its proposed recomnendations to update sidewalk dining and parklet regulations to COBA on June 6. March 2019 Supporting the Sidewalk Dinind permit progress of Michaels Pizza on the Promenade DLBA review of proposed ordinance changes (August 2018) DLBA and Studio 111 met with Public Works to review proposed standards. Awaiting response to request for clarification.

# B3.4. Advocate for improved transit opportunities and multi-modal connections FY 17/18 Working Group C - Downtown Shuttle Timeline: December - Establish goals and timelines (Complete) January – Research; Contact potential partners; Develop survey (In progress) February – Research: Release survey; Visit Frontline All-Stars (In progress) March - Develop draft recommendations May - Coordinate with Long Beach Transit on Feasibility Study April 2018) Working Group B Actions: Develop recommendations for the introduction of commercial district visitor shuttle/connector in DTLB. August 2018 Collaborating with LB Transit on developing stakeholder outreach program to engage potential partners. March 2019 Proposal received for feasibility study May 2019 Proposal reviewed, redlined revision received. Need to send to potential partners. August 2019 Proposal from consultant approved. Schedule kick off phone call with DLBA, LB Transit, and Nelson-Nygaard. Safer Streets Initiative July 2019 Attended first organizing meeting regarding an organized bike/ pedestrian coalition to support multi-modal safety in Long Beach, namely with the new bike lanes along Broadway/ 3rd St. Meeting was organized by Propel Bikes and Pedal Movement. B3.5. Produce biking and walking guides for Downtown August 2019 Bike/ Walking Maps continuing to be distributed during special events and with the ambassadors. March 2019 Downtown Fold Up Map completed in March and ready to distribute

B3.6. Advocate for requirements specifying that new development be oriented towards public spaces and the street to provide "eyes on the street"

Ongoing support for Downtown Plan

B3.7. Continue to support active transportation throughout and across the city

Develop recommendations for e-Scooters in Downtown

August 2018

Assess the e-scooter program and submit recommendations to City at the conclusion of the pilot period on October 30.

B3.8. Utilize technology to enhance the public realm experience for visitors, residents, and office workers	
DLBA grant to Augmented Reality at Harvey Milk Park project	
December 2016	
Demonstration completed in Dec 2016	
April 2018	
Augmented Reality for Harvey Milk Park to debut May 17	
March 2019	
Final demo of Augmented Reality completed, Grand Opening set for May 14th at 10am	
May 2019	
Harvey Milk Equality Park grand opening and re-dedication complete.	
Constitution of DTIP with Name of the	
• Curating experiences in DTLB using Vamonde app	
(August 2018) Researching the benefits of creating a "channel" on Vamonde, a smart phone app that bill itself as the Netflix of city exploration.	
P2.9. Work with the City to case regulations for street performers and mobile food vending in Downtown	
B3.9. Work with the City to ease regulations for street performers and mobile food vending in Downtown	
Tracking busker ordinance study being conducted by City and researching best practices	
September 22, 2017	
Attended City led community forum on August 9, 2017	
Acterided City led Community for an in August 7, 2017	
mpleted Tasks	
Task	
B3.3. Support new sidewalk dining regulations that enhance the pedestrian experience and a streamlined public walkway occupancy permit process that supports business expansion Submit recommendations concerning sidewalk dining permitting and standards to City	
B3.4. Advocate for improved transit opportunities and multi-modal connections Submit letter of support for City Bicycle Master Plan	
B3.4. Advocate for improved transit opportunities and multi-modal connections Submit letter supporting Downtown TOD and Pedestrian Plan	
B3.5. Produce biking and walking guides for Downtown Develop Downtown map as part of wayfinding project (December 2018) Map completed	
B3.5. Produce biking and walking guides for Downtown Produce new Downtown by Bike map and guide (April 2018) New Downtown by Bike map to be released in May for Bike Month	
B3.7. Continue to support active transportation throughout and across the city Submit letter in support of City Bicycle Master Plan	
B3.7. Continue to support active transportation throughout and across the city Submit letter in support of Downtown TOD and Pedestrian Plan	
B3.7. Continue to support active transportation throughout and across the city Produce new Downtown by Bike Map Refer to 3.5	

В4	l. Increase funding for improvements to the public realm
Ac	tive Tasks
	Task
	B4.1. Actively pursue grant funding from state and national programs as well as sustainability-oriented non profits
	B4.2. Explore public infrastructure financing mechanisms
	Research Enhanced Infrastructure Financing Districts (EIFD's)
	B4.3. In coordination with the City, continue to explore the use of the DDC in managing and programming public spaces in Downtown
	Develop ongoing programming at the Loop  September 2017  Weekly event Lunch at the Loop launched Sept 8, 2017  February 2018  Monthly Live After 5 at the Loop launched February 15  March 2019  Live After 5 hosted at the Loop on March 21st, 2019  April 2019  Live After 5 hosted at the Loop on April 18th, 2019  May 2019  Live After 5 hosted at the Loop on May 16th, 2019  June 2019  Live After 5 hosted at the Loop on June 20th, 2019  July 2019  Live After 5 hosted at the Loop on June 20th, 2019  July 2019  Live After 5 hosted at the Loop on July 18th, 2019
	empleted Tasks
	Task
	B4.1. Actively pursue grant funding from state and national programs as well as sustainability-oriented non profits Knight Fndn - Busker Booth (Partner)

	B4.1. Actively pursue grant funding from state and national programs as well as sustainability-oriented non profits  Knight Fndn - Populated Parklets (Partner)
	B4.1. Actively pursue grant funding from state and national programs as well as sustainability-oriented non profits  Southwest Airlines – Waite Court (Partner)
	B4.1. Actively pursue grant funding from state and national programs as well as sustainability-oriented non profits  ArtPlace America – Shoreline Dr Demo (Lead)
	B4.1. Actively pursue grant funding from state and national programs as well as sustainability-oriented non profits  Just Transit – DTLB Ride Share (Lead)
	B4.1. Actively pursue grant funding from state and national programs as well as sustainability-oriented non profits  Port of Long Beach Sponsorship - Live After 5 at Loop (December 2018) Recieved \$1,000 grant
•	B4.1. Actively pursue grant funding from state and national programs as well as sustainability-oriented non profits AARP Placemaking Grant (August 2018) Submitted proposal in April 2018. Not selected.
B!	5. Promote strategies and programs that address parking opportunities and misconceptions
Αd	ctive Tasks
	Task
	B5.1. Work with City to implement a comprehensive wayfinding system that helps drivers find parking
	Initiated partnership with City in June 2016 on comprehensive wayfinding update  Refer to B1.7

_	
	B5.3. Work with City to implement technologies for guiding drivers to available on-street and City-owned structure parking spaces
	2017
	City updating parking structures to include capacity counters at entrance for drivers.
	Track City's DMS project and signage upgrades at 5 DTLB parking structures
	B5.4. Advocate for a "park-once strategy" that incorporates shared parking arrangements, employee parking programs, demand based parking meter rates, and other programs that
	utilize Downtown's existing parking supply to the fullest
	Also refer to B3.1 and B3.4
	B5.5. Advocate for the incorporation of transit and bicycle friendly amenities and programs in new development projects
	Ongoing support for Downtown Plan
Ŏ	ompleted Tasks
	Task
•	B5.2. Advocate for improved parking security and public safety around parking areas using lighting and other public safety tools Conduct Downtown walk audits (July 2018) Conducted joint Public Safety/Public Realm Walk Audits in March, May and July 2017. Findings and recommended improvements forwarded to property owners and City.

# Tasks Report

C. Public Safety — Downtown Long Beach Alliance

Project Start Date: Oct 01 2016 End Date: May 29 2020

Generated: Aug 21 2019 14:22

Public Safety concerns include both actual and perceived safety. How safe do residents and visitors feel as they navigate streets or travel to Downtown? Strategies to address public safety include coordination with social services and law enforcement, shifting the tenant mix to make Downtown a destination for a wide range of visitors at different times of day, and design approaches that ensure that Downtown spaces are well-lit and feel physically secure. Each of the proposed actions across all four program service areas contribute to enhancing the social fabric that connects Downtown businesses, visitors and residents to create a safe, vibrant Downtown Long Beach.

C1. Research and advocate for cutting edge solutions to social services, homelessness and aggressive street behavior

Active Tasks

Task

C1.1. Continue to work with the City and social service providers to ensure that individuals in need of services receive help

October 2017

Community Outreach Manager serves on Continuum of Care board as BID representative; serves as president Long Beach Area Coalition for the Homeless

July 2018

Community Outreach Manager has worked with City staff (DHHS) to develop public education outreach plan and proposed budget.

December 2018

Everyone Home Task Force completes its recommendations, which include a commitment to a rigorous outreach plan. Funding and timeline for implementation remain.

June 2019

DLBA met with MHA to discuss additional opportunities to partner on job training and employment of their members with Clean and Safe Team.

July 2019

Community Outreach Manager participating in planning around MHA's Under the Toque Gala

C1.2. Perform an evaluation of and report on national best practices for Business Improvement Districts and community partners serving homeless, mentally ill and street populations while managing aggressive and illegal behaviors, and work with social services agencies and groups to apply relevant best practices to Downtown Long Beach

· Develop a report of findings (PS Committee)

October 2018

Findings being organized into a report of recommendations for Public Safety staff to consider.

November 2018

Public Safety staff met with DHHS staff to discuss more meaningful info being included in daily "Incident Reports" as a means of better monitoring the health and well-being of individuals experiencing homelessness.

C1.3. Play a leadership role in developing strategies to address unwanted nightlife behavior

August 2018 Update

Communicated and scheduled meetings with the owner of 7-Eleven and owner of 152 Pine

Avenue building to discourage loitering (music and signage) and encourage customer support for community partners assisting individuals experiencing homelessness or mental illness.

September 2018

DLBA researches concepts for signage encouraging customers to contribute to community partners assisting those experiencing homelessness.

January 2018

DLBA staff reviews suggested concepts.

March 2019

DLBA Public Safety working with graphic designer to create signage for use at area businesses.

August 2019

DLBA Public Safety scrubs prior designs and revisits design ideas for signage with new graphic designer.

#### C1.4. Establish a protocol for tracking the scope and impact of DLBA public safety and social services programs

October, 2018 Update:

Developed an online public safety survey with Research and Policy that can be distributed annually to measure public perception of Clean, Safe and Homeless Outreach efforts.

January, 2018 Update:

Switched from Eponic to BBB Smart System tracking of ambassador (and hopefully clean team) efforts for more robust and accurate reporting to the public

August 2018 Update:

Included Homeless Outreach Specialist and Clean Team activities in the BBB Smart System tracking efforts for more robust and accurate reporting to the public

January 2019

Public Safety relaying more "success" stories of assisting individuals experiencing homelessness to social media. Stories meeting with audience approval.

Public Safety works with Safety Ambassadors and Homeless Outreach Specialist to provide greater detail in Smart system profiles of those experiencing homelessness.

February 2019

Public Safety pens a story on DLBA Homeless Outreach Specialist for Downtown Scene newsletter and pushes on social media.

June - August 2019

Public Safety conducts and releases results of DLBA's 3rd annual online Public Safety

Perception Survey.

#### Completed Tasks

#### Task

C1.2. Perform an evaluation of and report on national best practices for Business Improvement Districts and community partners serving homeless, mentally ill and street populations while managing aggressive and illegal behaviors, and work with social services agencies and groups to apply relevant best practices to Downtown Long Beach

Develop Categories (PS Committee)

C1.2. Perform an evaluation of and report on national best practices for Business Improvement Districts and community partners serving homeless, mentally ill and street populations while managing aggressive and illegal behaviors, and work with social services agencies and groups to apply relevant best practices to Downtown Long Beach Identify BIDs (PS Committee)

C1.2. Perform an evaluation of and report on national best practices for Business Improvement Districts and community partners serving homeless, mentally ill and street populations while managing aggressive and illegal behaviors, and work with social services agencies and groups to apply relevant best practices to Downtown Long Beach

Research BIDs via internet, phone interview and local BID field visit (PS Committee) January, 2018 Update:

Created a Google doc with links to national BID programs for homeless outreach and shared

it with working group and Public Safety Committee

February 2018

Working group developed a draft list of questions. Staff communicated with Hollywood BID about a visit, but they are going through renewal and are without an operations manager currently. A phone interview and visit to Santa Monica may be a better choice.

March 2018

Working group was unable to meet. Daniel requested a meeting with staff to review questions and protocol for makings calls. NOTE: Consider whether working group or staff make the phone calls.

May 2018

Group elected to send questions via email and follow up where appropriate with phone calls. Emailed questions from working group to operations staff in major nationwide BIDs.

C1.2. Perform an evaluation of and report on national best practices for Business Improvement Districts and community partners serving homeless, mentally ill and street populations while managing aggressive and illegal behaviors, and work with social services agencies and groups to apply relevant best practices to Downtown Long Beach

Organize Findings (PS Committee) July 2018 Update

Replies have been provided to working group members for review and organizing. Working group members have scheduled a meeting.

C1.3. Play a leadership role in developing strategies to address unwanted nightlife behavior Coordinated meeting with LBPD Vice and South Division and Downtown restaurants and bars

C1.3. Play a leadership role in developing strategies to address unwanted nightlife behavior

Extended Safety Ambassador schedule to 3:00 am on Fridays and Saturdays in response to requests from Downtown restaurants and bars for the Friendly Escort Program.

- Promote extended service to bars and restaurants
- · Review bar, restaurant and patron use of extended friendly escort service

ebruary 2018

Evaluation of extended hours revealed very few calls from restaurants and bars for friendly escort service. However, an increase in calls has been experienced during afternoon and early evening hours.

C1.3. Play a leadership role in developing strategies to address unwanted nightlife behavior

Encouraged restaurant and bar security and operations managers to use GroupMe app to communicate patron safety concerns to each other

Fall 2017

DLBA hosted LBPD Vice and South Division command staff and restaurants/bars from Downtown (75 invited/20 attended) to discuss several issues related to security and operations. DLBA staff informed businesses of the Group Me app and how to register.

January 2018

Thus far, no registrations from this group. However, hotel staff from the Downtown Safety Alliance have expressed interest.

C1.1. Continue to work with the City and social service providers to ensure that individuals in need of services receive help

Community Outreach Manager served on planning committee of Community Connections for Homeless Solutions Conference and ensuing working groups

C1.1. Continue to work with the City and social service providers to ensure that individuals in need of services receive help

Community Outreach Manager serves on Continuum of Care board as BID representative; serves as president Long Beach Area Coalition for the Homeless

C1.1. Continue to work with the City and social service providers to ensure that individuals in need of services receive help

Community Outreach Manager served on planning committee for MHA fundraising event, "Under the Toque", which raised over \$50,000

C1.1. Continue to work with the City and social service providers to ensure that individuals in need of services receive help

Community Outreach Manager serving on planning committee for MHA fundraiser "Under the Toque 2017"

# C2. Work with the City and local agencies to coordinate public safety efforts

Active Tasks

#### Task

# C2.1. Maintain a strong partnership with the Long Beach Police Department (LBPD)

October 2017

LBPD South Division attends every Public Safety Committee and Downtown Safety Alliance

meeting hosted by DLBA and its Commander meets with DLBA Operations staff on a monthly basis.

January 2018

LBPD South Division staff and DHHS staff speak with Downtown Safety Alliance members about homeless services and laws. Received feedback from hotels about the increased presence of homeless inside their hotel.

DLBA's Safe Team hears LBPD South Division Commander talk about his division operations and city structure.

July 2018 Update

LBPD South Division Commander (Lewis) informed DLBA that "Letters of Agent" can now be filled out between the owner and LBPD (instead of a private citizen or DLBA). This streamlines the process and removes DLBA from any potential liability.

### January 2019 Update:

Operations is working with the City Prosecutor and LBPD South Division to enroll property/business owners in a pilot program (No Trespassing Program) enabling LBPD to serve as the property owner's agent when engaging trespassers. Thus far, more than 75 businesses/property owners have enrolled.

February 2019

Public Safety invites LBPD Commander to address Board of Directors at bi-monthly meeting.

March 2019

Over 100 downtown businesses committed to No Trespassing Program. More than 10 RVs in the Broadway block parking lots disappeared after DLBA Public Safety staff shared the program with owners and signs were posted.

June 2019

Over 125 businesses committed to No Trespassing Program. Public Safety working with LBPD South Division and Public Safety Committee to address e-scooters on sidewalks.

August 2019

DLBA shares the results of its online Public Safety Perception Survey with LBPD South Division.

#### C2.2. Advocate for LBPD to enforce existing regulations governing illegal behavior affecting the quality of life in Downtown

November, 2017

Public Safety details locations of encampments and individuals posing a "grave danger" to the public and/or themselves at monthly Commander meetings.

April 2018

Public Safety requested clarification on the definition and enforcement of "overnight

camping" from LBPD South Division in collaboration with the City Prosecutor and City Attorney.

June 2018

Public Safety provided sections of the city code to LBPD South Division to encourage more assertive enforcement of "camping" in the public right of way. LBPD South Division recognizes that personal items and "shelters" constitute camping rather than a lengthy list of items being present, normally associated with a portion of City Code saved for more traditional camping at the beach and in parks.

Public Safety requests health inspections of street vendors with DHHS and LBPD after receiving feedback from restaurants on Pine Ave of unsafe conditions and practices. As many as 4 street vendors are removed over a two week period due to conditions.

#### C2.3. Collaborate with the Community Prosecutor Program in protection of public and private property

#### December 2017 Update:

Developed a Letter of Agent template with City Prosecutor and LBPD for use with property owners willing to name DLBA as a representative in cases when there's loitering on their property during after-hours.

City Prosecutor Doug Haubert attended Public Safety Committee to introduce new Neighborhood Prosecutor, Dean Vescera.

July 2018 Update:

Neighborhood Prosecutor Vescera informed the Public Safety Committee that the City Prosecutor's office has

restructured protocol of administrating cases so that all those involving downtown are routed to Vescera. As a result, Vescera is able to track repeat offenders more closely and as a result, has successfully submitted 87 Stay Away Orders in DTLB.

August 2018 Update:

Operations and Neighborhood Prosecutor Vescera discussed quality of life issues outside of 7-Eleven. Vescera will monitor cases coming across his desk to determine if stay away orders may be imposed.

#### lanuary 2019 Update:

Operations is working with the City Prosecutor and LBPD South Division to enroll property/business owners in a pilot program (No Tresspassing Program) enabling LBPD to serve as the property owner's agent when engaging trespassers. Thus far, more than 75 businesses/property owners have enrolled.

#### February 2019 Update:

DLBA was notified by City Prosecutor Doug Haubert that its Public Safety team (Operations/Safe Team/Public Safety Committee) were being recognized with the IMPACT Award for our efforts to improve Downtown and Long Beach.

April 2019

Over 125 businesses in Downtown have been added to the No Trespassing Program list for LBPD South Division and City Prosecutor to protect and monitor.

August 2019

DLBA renews its partnership and support of the Neighborhood Prosecutor Impact Program for 2019/20 with \$18,000 commitment.

#### C2.4. Support broadening the video camera surveillance program in Downtown

February 2018 Update:

Requested the following info from City's Technology and Innovation Department (Cason Lee,

Infrastructure Services Bureau Manager) overseeing cameras (2/12/18) Total number of cameras in Downtown?

Total number of functioning cameras?

Plans and timelines for repair/replacement of malfunctioning cameras? Funding source - committed or not?

Office or bureau responsible for review of camera footage?

Specs for a business installing a camera system and wishing to link up to LBPD?

March 2018

Received email from Jason S. Campbell, Bureau Chief, Administration Bureau Long Beach Police Department that information will be provided by March 28.

April 2018

Received an update from Jason Campbell: 53 of 86 cameras are functioning in Downtown. During the past year, the Technology and Innovation (T&I) Department has been leading an effort to modernize and consolidate the City's Network Camera systems. This effort is near the end of the first year of its two-year camera modernization plan. The first year of the modernization plan has been focused to address the backend camera infrastructure technologies, including the network systems, fiber optics, servers, data bases. As we draw near to FY19 the focus will shift and will bring needed attention to addressing existing malfunctioning hardware. Downtown has been slated as a priority project for both T&I and PD during FY19. Accordingly, 48 cameras have been identified and slated for a complete redesign during this time period.

May 2018

Track city's efforts with regular check-ins for status.

#### April 2019

DLBA asks Jason Campbell (Bureau Chief, Admin Bureau) for update on surveillance camera restoration/installation and receives the following: "The DLBA camera project is moving ahead in earnest with all hands-on deck. As previously envisioned, it is a complete redesign comprised of many individual upgrades. The modernization is not solely a 1:1 retrofit, but also an effort to improve the functionality and utility of the system. For example, where many intersections previously only had 2 or 4 views, they are being upgraded to include 5 views. At this time, we are estimating completion of the DLBA camera system by late-May to early-June. As we approach the estimated completion date, we will be in a better position to offer a complete outline of the camera modernization progress/outcome."

August 2019

Requested update on the project.

# C2.6. Advocate for the incorporation of Crime Prevention through Environmental Design (CPTED) principles such as natural surveillance, territorial enforcement, lighting and maintenance

January 2018 Update:

Introduced CPTED concept to Downtown hotels at the January (2018) Downtown Safety Alliance meeting and created a Best Practices Working Group (Pam Ryan, lead) among alliance members based on the CPTED concepts.

March 2018 Update

Working group met and will share their discussion with the larger group.

January 2019 Update

Need to re-engage working group for upcoming quarterly meeting

April 2019

Organizing meeting of Downtown Safety Alliance with large property security and operations teams.

Develop an outreach strategy with commercial, business and residential property owners offering to arrange for LBPD security review of property une 2018

Identified the opportunity of using the new business welcoming letter for offering LBPD safety evaluations of building/property.

#### April 2019

Including LBPD safety evaluation opportunity with ED Dept meeting support materials and making mention of Public Safety resources in new business greeting letters.

C2.7. Identify safety concerns in public spaces in Downtown and work with the City, property owners and Public Realm to address situations that would warrant CPTED review

January 2018

Met with Art Cox (Public Works) in January (2018) to go over the master Downtown Walk Audit list and determine timelines for evaluation and completion of concerns.

January 2019

Public Safety Committee working groups considered and ultimately rejected a second walk audit focused on lighting and alleys. A Dog Walking Community Watch was also proposed but rejected. DLBA staff plans to develop idea in 2019.

July 2019

Public Safety Perception Survey reveals shifting priorities among stakeholders resulting in lighting being placed in the top 3 issues of concern and perhaps an opportunity for the Public Safety Committee to revisit DTLB audits.

#### C2.9. Lead and support efforts to increase safety in parking lots, structures and garages

January 2018

DLBA hosted the Downtown Safety Alliance meeting with security, operations and management staff across Downtown properties, including parking structures/lots, to discuss timely issues and best practices.

Created a Hospitality Working Group from Downtown Safety Alliance members that will partly address and serve as a template for future conversations around this goal.

October 2018

Developed social media messaging to encourage greater use of the program.

March 2018

SP+ parking management is no longer operating city parking structures. DLBA staff reached out to LAZ management and have been introduced to LAZ staff locally (Will Walker)

lanuary 2019

Implementation of the No Trespassing Program has contributed to a reduction in vandalism

and loitering on private properties in Downtown.

Clean and Safe (C&S) reports an increase in calls requesting a friendly safety escort. • Finalize signage and order signs (using deferred funding) • Work with parking management and private security companies (e.g. SP+ & Platt Security) to share information, strategy and contractual opportunities

August 2019

Public Safety renewing interest in placing info signs for DLBA's Friendly Safety Escort service in parking structures/lots. • Developing Friendly Escort signage for posting in public or private parking lots in Downtown PBID

Completed Tasks

### Task

C2.5. Expand the use of a new information kiosk staffed by Downtown Safety Ambassadors to increase visibility while offering directions and services to pedestrians

· Established a three-day per week schedule of kiosk during events, conventions and high pedestrian periods.

	C2.8. Support safety and security measures on the Blue Line, including ensuring that all passengers pay their fares
	C2.7. Identify safety concerns in public spaces in Downtown and work with the City, property owners and Public Realm to address situations that would warrant CPTED review Worked with Public Realm to create a "Downtown Walk Audit" noting trip-and-fall and safety concerns along the public right-of-way.
	C2.7. Identify safety concerns in public spaces in Downtown and work with the City, property owners and Public Realm to address situations that would warrant CPTED review Develop walk audit form
•	C2.1. Maintain a strong partnership with the Long Beach Police Department (LBPD) Established monthly meeting with South Division Commander and monthly updates at Public Safety Committee
•	C2.1. Maintain a strong partnership with the Long Beach Police Department (LBPD) Schedule briefing with LBPD South Division and DLBA Safety Ambassadors during their regular training session
	C2.2. Advocate for LBPD to enforce existing regulations governing illegal behavior affecting the quality of life in Downtown Worked with DHHS to address concerns from stakeholders regarding winter homeless shelter pick up. Subsequently, requested Mayor's Fund for Homeless to fund Safety Ambassador assistance at Downtown pick up location.
	C2.2. Advocate for LBPD to enforce existing regulations governing illegal behavior affecting the quality of life in Downtown Requested assistance enforcing illegal activity in front of 7-Eleven from LBPD South Division commander and staff
	C2.3. Collaborate with the Community Prosecutor Program in protection of public and private property Requested CPP assistance (Ryan Sanders) with illegal activity in front of 7-Eleven
•	C2.3. Collaborate with the Community Prosecutor Program in protection of public and private property  Developed Letter of Agent protocol with City Prosecutor and LBPD West Division
	C2.4. Support broadening the video camera surveillance program in Downtown Request operational status report for existing cameras from LBPD
	C3. Increase and publicize community engagement around public safety and quality of life issues in Downtown Long Beach
4	Active Tasks
Та	sk
	C3.1. Educate residents, business owners, employees and visitors about what is being done in Long Beach to improve safety, and how they can help

#### January 2019

Public Safety rolled out a social media and collateral campaign aimed at informing stakeholders and visitors about DLBA's efforts to improve safety and well-being in DTLB, based on the annual Public Safety Online Survey results from 2018. Topics include: Homeless Outreach, jump starting cars, Safety Escorts and other elements of Clean and Safe.

July 2019

Social media campaign completed and expected to be implemented again in support of topics raised in the Public Safety Perception Survey 2019 and Public Safety Committee Working Groups, including: Safety Escorts, GoLongBeach, e-scooters on sidewalks, lighting needing replacement, addressing illegal behavior in public.

Public Safety Committee working group developing a Volunteer Docent program for events and other instances when outreach and education about DTLB would be beneficial.

August 2019

Public Safety and Economic Development developing a business workshop to educate stakeholders on the issue of homelessness, methods of support as well as procedures for identifying unsafe situation and reporting illegal activity.

#### C3.2. Work with owners of nighttime establishments to better manage patron behavior outside of clubs, bars and restaurants

Received lackluster response to staff demonstrations and requests for bar and restaurant security/management staff to sign up at the last DDED meeting (June, 2017)

Increase membership and participation on Bar/Restaurant GroupMe app
 Schedule a Downtown Dining and Entertainment District meeting with LBPD South, Business Licensing Bureau, LBPD Vice and (possibly) Health Department.

DLBA brought over 25 Restaurants and Bars together in 2016 and 2017 for meetings with LBPD South/Vice, Business Licensing and DLBA Operations.

#### C3.3. Work with small merchants and commercial property owners to increase collective security

October 2017 Update:

Created a DLBA Clean/Safe/Homeless Outreach contact info brochure, which is shared by ambassadors, porters and outreach during conversations with merchants and owners.

February 2018

Safety Ambassador promotion of DLBA Friendly Escort service has resulted in increased requests for escorts during early evening hours by retail and commercial businesses.

#### February 2019

Promotion of the No Trespassing Program, continued contact with DHHS re: health and safety concerns of DTLB's Top 5 individuals experiencing homelessness and connections made during Downtown Safety Alliance meetings have resulted in reduced safety issues downtown.

Completed Tasks

#### Task

- C3.1. Educate residents, business owners, employees and visitors about what is being done in Long Beach to improve safety, and how they can help Public Safety Committee working group to conduct online survey to measure baseline safety knowledge/concerns and develop outreach campaign
- · Developed and launched public safety survey
- Analyze survey results and provide overview to Public Safety Committee
- C3.1. Educate residents, business owners, employees and visitors about what is being done in Long Beach to improve safety, and how they can help Public Safety Committee working group to develop potential topics for a public education campaign

C3.1. Educate residents, business owners, employees and visitors about what is being done in Long Beach to improve safety, and how they can help

DLBA staff to develop messaging and methods for public education campaign with sign off from Public Safety Committee

January 2018 Update:

Working group met with Christina Mancebo to discuss public info campaign messaging.

March 2018

Working group finalized campaign draft notes and will provide them to PS staff and Christina Mancebo.

June 2018 Update

Working group identified the following: I) Posters and social media explain Clean and Safe services, 2) Condense Clean and Safe phone numbers (2) into one number, 3) Update Whose Job Is It? City Services sheet and include Clean and Safe as well as Go Long Beach issues, 4) create a video campaign around certain public safety topics, 5) create a decision making tree for stakeholders to know who/when to call for services around individuals experiencing homeless and/or mental illness.

August 2018 Update

Working with Marketing and Communications and Digital and Social Media to develop posters and messaging; updated and redesigned Whose Job Is It sheet.

C3.1. Educate residents, business owners, employees and visitors about what is being done in Long Beach to improve safety, and how they can help Develop a public education campaign budget (PS Committee)

Increase membership and participation on Bar/Restaurant GroupMe app

Presented GroupMe app and its purpose to bars/restaurants/hotels at meeting with LBPD

C4. Improve the quality of life and public safety of Downtown by maintaining the public space in a clean and orderly manner

Active Tasks

#### Task

### C4.1. Identify and advocate for the elimination of trip-and-fall hazards in public spaces

January 2018 Update:

Met with Art Cox (Public Works) in January (2018) to go over the master Downtown Walk

Audit list and determine timelines for evaluation and completion of concerns.

#### March 2019

Plans will be developed for Public Realm and Public Safety committees to perform an audit of DTLB in the Winter, 2019.

Reports of failing city infrastructure has been enabled on the C&S Smart System, automatically sending email to the Placemaking Manager.

#### August 2019

Advocate for a 2019/20 Public Safety Committee working group to take up the lack of lighting in the public space or locations requiring replacement as a means of addressing trip-and-fall hazards.

- · Related to actions taken under C2.7 walk audits
- · Follow and track resolution of walk audit findings
- Schedule an evening walk with Public Safety Committee members to evaluate safety lighting on annual basis.

Completed in FY16/17 and tentatively scheduled in June, 2018.

#### C4.2. Partner with the City and property owners to plant and maintain tree wells and medians

August 2018 Update

Operations is working with Public Realm to schedule tree planting in November 2018.

#### February 2019 Update

Public Realm set aside funding but manager left position. New manager begins in March 2019, so there will be an opportunity to discuss plantings before Summer 2019. Tree planting is also on the capital projects list of the Development Plan with BBB and DLBA.

July 2019

New Placemaking manager scheduling tree plantings in the fall/winter of 2019.

#### C4.3. Further increase security and community pride by keeping the Downtown streetscape free of litter, stickers and graffiti

• Implement and track (partner w/NA's, businesses and City Departments) (PS Committee)

#### November 2018 Update

BC met with Convention and Visitors Bureau about certain conventions introducing more stickers to the Downtown. Requested CVB communicate concern with those conventions.

CVB requested language in city code to reference when engaging the conventions.

January 2019 Update

Social Media message concerning stickers has been developed. Next steps involving making a short video to support the message.

February 2019 Update

Provided CVB with language from city code.

March 2019

Anti-sticker message is part of Public Safety's social media roll out.

April 2019

DLBA Clean and Safe remove more than 200 stickers and graffiti from public infrastructure each week. DLBA Public Safety working with City Attorney's office to determine whether "stickers" need to be added to existing LBMC section 21.44.090, which governs signs in the public right of way and has been used as the basis for progressive fines against the companies/candidates whose names are on the signs. Perhaps the same can be extended to stickers.

City Attorney's office (Amy Webber) responded to DLBA's request with the following: "We have done a little checking on this and stickers present different issues than signs in the public right of way, so I don't think the administrative citation process would work here. They are treated like graffiti and handled by the City Prosecutor under PC section 594." July 2019

Public Safety evaluating opportunities to work with POW!WOW! and building owners to protect murals with a form of anti-graffiti solvent from Urban Restoration.

Completed Tasks

#### Task

- C4.1. Identify and advocate for the elimination of trip-and-fall hazards in public spaces Submitted database of 2017 walk audit findings to Public Works (Art Cox)
- C4.2. Partner with the City and property owners to plant and maintain tree wells and medians

Worked with Placemaking to identify open tree wells in Downtown and used Clean Team Special Projects staff to plant and water trees.

- C4.2. Partner with the City and property owners to plant and maintain tree wells and medians Work with city staff (Sean Crumby & Art Cox) to remove tree stumps in identified locations
- C4.2. Partner with the City and property owners to plant and maintain tree wells and medians

Develop a letter from DLBA to property owners/businesses where there are empty or unkempt tree wells to encourage .partnership with DLBA

C4.3. Further increase security and community pride by keeping the Downtown streetscape free of litter, stickers and graffiti Develop a campaign slogan/logo (PS Committee)

C4.3. Further increase security and community pride by keeping the Downtown streetscape free of litter, stickers and graffiti Develop outreach campaign (PS Committee) March 2018

Working group has developed a logo. Marketing and Communications has selected Kalo as the graphic designer of the logo. Group has discussed use of short videos for campaign message.

June 2018 Update

Working group/staff have recommended the following: 1) Develop FACT sheet that explains the cost and impact of sticker removal to stakeholders and contributing factors to vandalism in the public space; 2) Develop social media messaging around the FACT sheet; 3) meet with stakeholders that contribute to the problem (i.e. convention center, skateboard shops),

4) consider other community partners (e.g. LBUSD - PSA video/poster contest);

C4.3. Further increase security and community pride by keeping the Downtown streetscape free of litter, stickers and graffiti

Develop budget for campaign (PS Committee) November 2017 Update:

Budget limit = \$1,000

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## D. Marketing and Communications — Downtown Long Beach Alliance

Project Start Date: Sep 01 2016 End Date: Sep 29 2020

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Marketing efforts contribute to greater knowledge and a stronger public perception of Downtown Long Beach. To draw more people Downtown, visitors, workers, locals and citywide residents must have a better sense of the activities and amenities. Actions to expand the public image include media, marketing, communications, and special events outreach.

DLBA Communications efforts contribute to greater knowledge and a stronger public perception of DLBA's work. Actions to expand DLBA's public image and reach include developing a communications plan and expanding audience size.

D1. Publicize Long Beach's appeal and promote local events and businesses

Active Tasks

Task

DI.I. Encourage broader exploration of Downtown by tourists and conventioneers by developing or supporting the development of materials articulating Downtown Long Beach's value and amenities

January, February 2019

Produced cross-promotional materials (Quarter page flyers) for Events & Clean and Safe that was distributed to Downtown Long Beach Hotels. - IA

March 2019

Completed Downtown Long Beach Map with Clean and Safe; Map completed and has been distributed to the bike station, hotels, and will be distributed to CVB/conference attendees.

April 2019

Reconfiguring the DLBA Interactive Map webpage to connect to the new Salesforce CRM and allow for automatic updates of new businesses update to be complete by April 2019. - JA Provided recommendation on media inventory and co-op potential. Kraig determined that we will not continue in the Clear Channel program. Our contract will then automatically cancel in April 2018. - CM

Bike Map project with Public Realm; map completed May 7: distribution plans include letter to bike shops/bike rentals and hotels with bike maps, as well as requesting CVB to link to digital map and supply at CVB kiosks - CM

Working with Public Realm on Sidewalk Decal program to encourage exploration from one DT neighborhood to others. Call for Artists concluded. Entering review stage of submissions.

Realigning website layout to better position exploring Downtown content. Name may change, but presently this content will reside under a home page tab called VISIT.

Additionally, new maps are being incorporated that are more interactive to better locate desired filter searches. - CM

Website refresh to include visitor content and interactive maps.

D1.2. Develop and distribute a map of the neighborhoods in Downtown and local points of interest including restaurants, shopping, art, architecture and events spaces in collaboration with Public Realm's wayfinding efforts October 2018 Working in conjunction with Broc and consult with Sean. The project may be transitioning to a new design team per discussion with Broc. - CM October 2018 Designed 8 new traffic signal wraps for fall/winter 2018-2019 events - JA March 2019 Worked with a designer to create 8 new traffic signal wraps to bring awareness to DTLB summer events- JA Completed Downtown Map - JA April 2019 Providing communications support for Public Realm's Explore DTLB Sidewalk Decal program by promoting the pilot program on our digital channels as well as providing information to the DLBA website. From April 2019 - October 2019 there will be a digital campaign to gain feedback from businesses and the public. We are producing a Newsletter story for April 2019 to inform our readers of the pilot program. - JA D1.3. Develop a more interactive website presence October 2018 Launched an interactive map that includes DTLB businesses and public assets such as mutt mitts, bike share stations, bust stops - JA August 2018 Introduced beta weblink for the new website set for a soft launch 9/4/18 and an official launch on 9/6/18 - CM Entered contract with Commune to refresh the DLBA website to better engage and establish a more cohesive navigational flow for various site visitors. - CM DLBA team has reviewed wireframes to date. Sitemap under final review with Commune's comments. Next steps is the design phase. Launch target is August for going live. - CM October 2018 Launched new DLBA website October 2018 - JA/CM Continuously updating SEO tags for any new web pages to increase traffic to DLBA website as well as efficiently direct traffic to appropriate pages. - JA Working on moving the squarespace web pages onto the DLBA website. - JA January 2019

February, March, April 2019

Connected interactive map to Salesforce/CRM with updated additional information on

listed businesses - IA

Moved registration forms for Economic Development workshops/events to the DLBA website rather than other websites/google forms to gain that additional web traffic rather than push to 3rd party sites. Includes: Winter Workshop 2019, Google Workshop 2019, I Million Cups RSVP 2019, Education Series 2019 - JA

#### D1.4. Publicize and support private sector leadership and investment in Downtown

## Completed Tasks

Task

D1.1. Encourage broader exploration of Downtown by tourists and conventioneers by developing or supporting the development of materials articulating Downtown Long Beach's value and amenities Evaluate Clear Channel media inventory at Long Beach Airport

Provided recommendation. Awaiting final determination on whether to forgo one year contracts or not.

•	DI.I. Encourage broader exploration of Downtown by tourists and conventioneers by developing or supporting the development of materials articulating Downtown Long Beach's value and amenities  Evaluate Clear Channel at Long Beach Airport  Evaluate Clear Channel new media inventory at the Long Beach Airport to identify opportunity.
•	DI.I. Encourage broader exploration of Downtown by tourists and conventioneers by developing or supporting the development of materials articulating Downtown Long Beach's value and amenities Downtown By Bike Map
•	DI.I. Encourage broader exploration of Downtown by tourists and conventioneers by developing or supporting the development of materials articulating Downtown Long Beach's value and amenities  Celebrate Downtown video in rotation on Public Safety Kiosk monitor at Events
•	D1.2. Develop and distribute a map of the neighborhoods in Downtown and local points of interest including restaurants, shopping, art, architecture and events spaces in collaboration with Public Realm's wayfinding efforts  Design map for Kiosk table top to help direct visitors in DTLB.
•	D1.2. Develop and distribute a map of the neighborhoods in Downtown and local points of interest including restaurants, shopping, art, architecture and events spaces in collaboration with Public Realm's wayfinding efforts  Downtown Map Design Assigned
•	D1.2. Develop and distribute a map of the neighborhoods in Downtown and local points of interest including restaurants, shopping, art, architecture and events spaces in collaboration with Public Realm's wayfinding efforts  Provide Creative Brief to City Fabrick
•	D1.2. Develop and distribute a map of the neighborhoods in Downtown and local points of interest including restaurants, shopping, art, architecture and events spaces in collaboration with Public Realm's wayfinding efforts  Awaiting First Round Draft of DT Map
•	D1.3. Develop a more interactive website presence Develop and execute phase 2 of DLBA website.
•	D1.3. Develop a more interactive website presence Team site mapping and content review
•	D1.3. Develop a more interactive website presence Meeting with Commune to review team feedback 3/8
•	DI.3. Develop a more interactive website presence Wireframe Feedback from DLBA Team Collective feedback provided to Commune on wireframes, including build out of Public Realm and Meetings/Agenda.
•	D1.3. Develop a more interactive website presence Website beta link from Commune to be circulated internally for trial and feedback.
•	D1.4. Publicize and support private sector leadership and investment in Downtown  Work with Economic Development department on DTLB Snapshot Reports, Economic Profile, and social media promotion.
	Economic Profile 2018

	Designer assigned, data dump and photography shoot
	Quarterly Snapshot - Office Market Report
	D1.4. Publicize and support private sector leadership and investment in Downtown Promote Economic Development Initiatives Support Economic Development's initiatives through promotional activities: press releases, social media (paid and unpaid), weekly roundups and newsletters. I Million Cups, LA2050 Challenge, DLBA Small Business Grants
	Social Media Paid and Free Support
	Press Releases - LA2050, Kiva, Snapshots, Entrepreneurship Series, I Million Cups
ΕI	. Publicize DLBA's initiatives and successes
Ac	tive Tasks
	Task
	EI.I. Clearly communicate DLBA's vision for Downtown overall and in each of the goal areas to DLBA stakeholders
	Website Refresh - Content Positioning and Enhanced User Experience
	Downtown Scene Newsletter - monthly
	E1.2. Publicize DLBA's public safety efforts and successes
	Website Refresh to better position Public Safety Clean and Safe will receive a home page tab on the website, which better positions its content than the current site for ease of discovery. Services will be more readily discoverable. February 2018 Utilizing weekly roundup to share stories such as the letter received from a gentleman who had car trouble CM June 2018 Included the Clean & Safe team transition in the June newsletterCM Promoted Public Safety survey accessible via the DLBA website through social channels, roundup and June newsletterCM September 2018 Produce short video clips that highlight Clean & Safe accomplishments as well as services.  January 2019 Public Safety Digital Campaign promoting the various services Clean and Safe team provides to the Downtown - JA January 2019
	Began publicizing monthly alerts of pressure washing services on social media

	EI.3. Work to broaden the definition of "Downtown" to include nearby neighborhoods
	June 2018 Working on establishing a network of contacts (businesses/services) in nearby neighborhoods to leverage activities/events to develop a DT connection that can expand to include these neighborhoods. Exploring collaboration with Tessa Cavenah on a historical project that connects Downtown and Rancho Los Cerritos.
Co	mpleted Tasks
	Task
,	E1.1. Clearly communicate DLBA's vision for Downtown overall and in each of the goal areas to DLBA stakeholders Celebrate Downtown Event
•	E1.1. Clearly communicate DLBA's vision for Downtown overall and in each of the goal areas to DLBA stakeholders Advocacy Positioning: Housing/Beacon's Report
,	E1.2. Publicize DLBA's public safety efforts and successes  Posted on social media an average of three times per month dedicated to public safety Worked with press to promote Alley Busters program and roles of safety ambassadors.
•	E1.2. Publicize DLBA's public safety efforts and successes Newsletter, Weekly Roundup and Social Media Communications Inclusion
•	E1.3. Work to broaden the definition of "Downtown" to include nearby neighborhoods Wrote and promoted stories of nearby neighborhoods.
ı	E2. Serve as the primary source for news and information about Downtown Long Beach
A <sub>C1</sub>	tive Tasks
	Task
	E2.1. Highlight Downtown successes for media distribution
	October 2018 Regularly posting original content in the form of articles, photos, press/media alerts on downtownlongbeach.com, as well as social media. December 2018 - July, 2019 Ensure press releases and media alerts have an attached graphic or photo/s to increase the likelihood of coverage
	Regularly posting original content in the form of articles, photos, press/media alerts on downtownlongbeach.com, as well as social media.
	<ul> <li>Downtown Scene Newsletter</li> <li>February 2018</li> <li>Monthly newsletter launched in February with coverage on DLBA related activities/topics, as well as downtown relevant subjects.</li> <li>March 2019</li> <li>Entered into an agreement with freelance writer to assist departments with copy for Downtown Scene Newsletter and other related assignments.</li> </ul>

December 2018  Produced another successful set of articles with LBBJ featuring Downtown businesses, transportation, nightlife and DLBA's ED Dept efforts in a Downtown December issue	
E2.2. Ensure that community members not monitoring social media can easily access information on Downtown happenings	
October 2018 Reaching out directly to the business email list to encourage involvement in DLBA initiatives, programs, and events- JA Consistently distribute press releases and media alerts to media contacts for potential press coverage - JA January 2019 Maintaining fresh content on the News section of the website - JA Adding and updating content on website (news, press, events) CM	
Production of event posters for all signature events distributed Downtown	
Events and notables included on website (event, news, press/media pages)	
E2.3. Ensure that social media managers at DLBA and the City are well connected and working to efficiently promote events and distribute information	
January 2018 Established line of communication with Courtney Chatterson, Communications Specialist for Office of Sustainability. Assisting in the promotion of Go Green Long Beach CM Established line of communication with Mayor's office and DT district councilmembers offices CM  Established line of communication with the Long Beach City Manager's Public Affairs  Team CM  Coordinating with Anabell Chavez, the Digital Medial Specialist within the Public Affairs, team to cross promote relevant content - CM	
October 2018  Consistently communicate with Long Beach City Manager's Public Affairs Team on cross-promotional opportunities. Utilized Electronic billboards to promote DLBA events.  Contributed DLBA content for the #GoLongBeach Newsletter JA	
E2.4. Communicate with local media on at least a quarterly basis about new business openings, new office leases and business awards	
January 2019 Attended LB Post open house to strengthen media relationships - JA In constant communication with LBBJ on new DTLB business grand openings - JA	
Need to work with Economic Development to establish a process for regular information collection and outreach	
E2.5. Secure at least one annual regional news feature on positive events and progress made in Downtown Long Beach	
Develop pitch stories in collaboration with department managers	
Exploring Urban Land Magazine story angles	
Monitor Visit California for story pitches	

Weekly Roundup January 2018 DLBA/DTLB news shared with Board and department committees on a weekly basis. December 2018 With Marketing and Communications position vacant, weekly roundups have been suspended. April 2019 With freelance writer and Digital Marketing and Social Media Manager, an opportunity exist to revive weekly roundups. June - August 2019 Working with VoxMagneta to push out Weekly Round Ups from DLBA departments. Completed Tasks Task E2.1. Highlight Downtown successes for media distribution Annual Long Beach Business Journal issue: Focus on Downtown E2.1. Highlight Downtown successes for media distribution Long Beach Business Journal - December Downtown Issue E2.1. Highlight Downtown successes for media distribution Mid-year economic outlook issue for Long Beach Business Journal highlighted success in DTLB retail E2.2. Ensure that community members not monitoring social media can easily access information on Downtown happenings Sent out bi-monthly email newsletter E2.2. Ensure that community members not monitoring social media can easily access information on Downtown happenings Worked with press to cover Downtown Happenings Created videos for operations Kiosk E2.3. Ensure that social media managers at DLBA and the City are well connected and working to efficiently promote events and distribute information Reached out to Mayor's office and District councilmembers E3. Work to establish a new generation of advocates for Downtown and urban vitality Active Tasks Task E3.1. Develop and implement an outreach and engagement plan lune 2018 Welcome letter drafted for new businesses to introduce DLBA and provide direction for resources. Process being established in tandem with Research & Policy and Administration. Expanded outreach to be explored for residential/property owners. October 2018 Congrats letter drafted for businesses with anniversaries to remind them about DLBA and provide direction for resources.

	E3.2. Develop messaging on the challenges and advantages of urban living, adapting to urban living and the direction Downtown Long Beach is moving	
	December 2018  Provided construction updates and roadwork impact on Gerald Desmond Bridge, 3rd and Broadway, and Metro Blue line. Available on the Downtown Scene Newsl section of the website, and social media platforms - JA  Pushed out text msg alerts on upcoming construction activity: Includes Blue Line, Gerald Desmond Bridge and 3rd and Broadway -JA  Roadwork / Construction / Updates  Send information in advance of street work through social platforms Created permanent category on Instagram story to keep followers informed  Broadway Construction Project  Created marketing plan with the input of Sean W and Jennifer A Sean W is communicating with Public Works to get project updates  Will sponsor content on social to promote the businesses impacted by the project Jennifer A creating a info graphic poster for the storefront of each business with information to learn more about the project as well as receive project updates via a text sign up program.  promote impacted businesses through social media contests utilizing gift cards/ certificates for those businesses  Communicate with the impacted businesses to help amplify and promotions Create Instagram story tours of new development in downtown - JA  Create Instagram story tours of new businesses in downtown - JA	etter, the News
	New content to launch with website refresh that highlights urban living and DTLB's direction.	
	Downtown Scene Newsletter - instrument for conveying these messages through a variety of stories.	
	Interviews with new business owners that highlight the growth and evolution of DTLB.	
	E3.3. Convene community meetings to discuss issues of urbanization	
	October 2018 Promoted 3rd and Broadway Project Community meeting that was coordinated by Public Realm - JA Solicited participation from stakeholders on the topic of housing and addressing zoning that would foster citywide housing development. Assisted in facilitating multiple stakeholder meetings for Shoreline businesses on issue of Downtown events with the City.	
Co	ompleted Tasks	
	Task	
•	E3.1. Develop and implement an outreach and engagement plan	Welcome Letter
	Process established and roll-out launched	
•	E3.1. Develop and implement an outreach and engagement plan Include Welcome page on website - refresh	
•	E3.3. Convene community meetings to discuss issues of urbanization  Efforts executed to educate on Long Beach's housing crisis and DLBA's position of a citywide solution.	
	Actions included public access to Board meetings, an op-ed by Kraig Kojian and encouraging attendance to City meetings	

ı	D4. Update and integrate the DLBA brand
٩c	tive Tasks
	Task
	D4.2. Develop and promote a complete suite of branded materials featuring the new DLBA brand, logo and website
	August 2017 Using brand guidelines, the following pieces need to be created: Billboards, Email Signatures, Eblast templates, Office signage, Street pole banners, Office stationary, SWAG, Operations collateral October 2018 Completed DLBA folders to display meeting materials or other DLBA collateral - CM/JA November 2018 Completed new staff signatures that points to DLBA website and social channels - JA August 2019 Adding social media channels to business cards.
	DLBA Branded Window Clings
	Cling Installation
	D4.3. Incorporate the new brand into a pedestrian wayfinding system in collaboration with Public Realm August 2018 DLBA brand has been approved for use in the wayfinding sign system being sponsored by DLBA. March 2019 New Placemaking Manager, Mariah Hoffman, working on details of wayfinding system installation. Monitor this process and mock ups closer to production.
	Pedestrian Wayfinding Signs (x12)
	Fabrication and Installation
Cd	ompleted Tasks
	Task
	D4.1. Develop and promote a new logo and style guide to rebrand DLBA
	Develop and promote DLBA brand (1.38 Un-Square Miles)
	Integrate tag into street banners - via Public Realm project
	Integrate tag into signal wraps - Public Realm Project

	New Logo and Brand Guideline Creation DLBA's new logo, brand look and brand guidelines were created in late 2016.
•	D4.2. Develop and promote a complete suite of branded materials featuring the new DLBA brand, logo and website Billboard design
•	D4.2. Develop and promote a complete suite of branded materials featuring the new DLBA brand, logo and website Street Pole Banners
•	D4.2. Develop and promote a complete suite of branded materials featuring the new DLBA brand, logo and website Operations (Safety Ambassadors) general info collateral
•	D4.2. Develop and promote a complete suite of branded materials featuring the new DLBA brand, logo and website Website Refresh Website (Commune Project): Wireframes review and feedback shared with group 5/25; including new wireframes for Public Realm and Meetings & Agendas.
•	D4.3. Incorporate the new brand into a pedestrian wayfinding system in collaboration with Public Realm Traffic Signal Wraps Working with Sean on traffic signal wraps (11) to be positioned throughout Downtown. Additionally, utilizing the wraps to promote DLBA events.
•	DLBA Branded Window Clings Feedback to creative round (7)
•	DLBA Branded Window Clings Acquire Print Costs
•	Pedestrian Wayfinding Signs (x12) Design Signs
•	Pedestrian Wayfinding Signs (x12) RFP for Fabrication and Installation Disseminated

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### E. Special Events — Downtown Long Beach Alliance

Project Start Date: Oct 01 2016 End Date: Sep 30 2019

Generated: Aug 20 2019 17:09

DLBA organizes many successful and well-attended events, and has developed a strong social media presence. There is additional work to be done in capturing regional positive media attention, drawing existing residents out to enjoy their city's amenities, and refining events to optimize staff efficiency and event revenue.

## D2. Produce events that bring energy and positive attention to Downtown

#### Task

### D2.1. Expand and grow signature events to encourage patronage of local businesses and activation of the public/private space while exposing a new audience to Downtown Long Beach

October 2017

This is an on-going series through September 2018 for every third Thursday of the month, with The Loop and other area(s) of the Downtown activated. Series includes shuttle around the neighborhood of focus.

October 2018

LA5 series transitions from neighborhood-specific entertainment and shuttle to all of Downtown and 2 shuttles.

August 2019

May's LA5 recorded the largest number of participating businesses (42). Greater emphasis is being paid to the promotional opportunities for businesses in partnering with DLBA.

Summer & Music 2018 Series (SAM) FKA 720

April 2018

Continue to improve upon and expand on live music event series Summer & Music.

June 2018

FKA720 (June): Event was moved to Promenade parking lot and done in conjunction with POWWOW, Made by Milworks, and A.Skate Foundation. In total 2,000 people attended the event generate \$42,800 in economic impact

July 2018

Twisted At the Pike (July): Hosted down at the grass lawn in front of the Pike Outlets, the event attracted 4,500 attendees and generated \$124,500 in economic impact August 2018

Bicycle Drive In (August): A new event that brought residents and visitors to North Pine to Watch Harold and Maude, attaching 1,242 attendees and generating \$31,385 in economic impact

September 2018

Buskerfest (September): A continuation of the successful live music event in the East Village, the event is expected to draw in 4,500 number of people.

February 2019

Working with SAM, KCRW and POW WOW LB to enhance the summer line up.

July 2019

POW!WOW! Closing Party in partnership with KCRW and POW WOW Long Beach had over 15 businesses participating and raised \$25,000 in spnosrship dollars and \$17,616 in revenue. In total the event saw 2,660 attendees and \$74,295 in economic impact

Taste of Downtown 2018

Continuation of popular food tasting event of Downtown restaurants, showcasing three key neighborhoods (East Village, Pine Ave, and the Waterfront).

East Village: Total attendance was approximately 3,400 people with an economic impact of \$91,256. 17 businesses participated in the event

Pine Ave: Total attendance was approximately 3,500 people with an economic impact of \$95,778. 24 businesses participated in the event

Waterfront: Total attendance is anticipated to be approximately 2,000 people with an economic impact of \$91,290. Anticipate 13 businesses participating in the event

#### Taste of Downtown 2019

Continuation of popular food tasting event of Downtown restaurants, showcasing three key neighborhoods (East Village, Pine Ave, and the Waterfront).

East Village: Total attendance was approximately 3,500 people with an economic impact of \$94,500. 22 businesses participated in the event

Pine Ave: Total attendance was approximately 2,388 people with an economic impact of \$66,864. 30 businesses participated in the event

Live After 5 2018

October 2017

This is an on-going series through September 2018 for every third Thursday of the month, with The Loop and other area(s) of the Downtown activated.

The monthly live music series seeks to activate various parts of Downtown including: North Pine, the Promenade, East Village, The Pike Outlets and Shoreline Village. In total approximately 6,000 people have attended the one of the six events so far with reported economic impact of \$139,850.

#### August 2019 Update:

The Loop remains the hub every third Thursday of the month, but instead of focusing on one Downtown neighbor to activate with entertainment, Live After 5 now spans Downtown wide featuring live music, art activation, strolling entertainment as well as free trolley and double decker bus service to designated stops to assist with transporting people around Downtown. Live After 5 has evolved to promotional opportunity for businesses to partner with DLBA to take advantage of our social media reach.

#### LA5 Business participation:

- November 15 businesses
- December 18 businesses
- January 12 businesses
- February 27 businesses
- March 32 businesses
- April 42 businesses
- May 46 businesses
- June 36 businesses
- July 15 businesses
- August 20 businesses

#### D2.2. Support local businesses in their efforts to create new or expanded existing events to bring people Downtown

· Leverage Live After 5 with local businesses having events on Third Thursdays

#### March 2019 Update:

Live After 5 is the perfect opportunity to engage with Downtown employees, residents, and visitors. Every month, we encourage local businesses to partner with DLBA to take advantage of this promotional opportunity to driving traffic to their business, increase sales, and reach a very diverse and expansive audience.

Ways businesses can participate each month:

Stay open during the event time frame (until 9pm)

Host a live musician or artist inside or outside your business (no permit required) Host a workshop or free class for guests (cooking, cocktail making, crafting, etc) Have a special Live After 5 themed drink or

Create a special give way for the visitors who visit your location Create a sample to pass out on the street

Extend their happy hour

Be a stamp stop (each month we will encourage participants to go to 5 new spots and track them in order to be entered to win a prize!)

Pop Up at The Loop

Be the sole beer/wine and/or food vendor at The Loop Get creative to what is feasible to their business

Business participation will be cross promoted on the following platforms:

- Live After 5 Website & Instragram
- Live After 5 Trolley Map
- DLBA's Event Calendar
- DLBA's Social Media Channels o 51k on Facebook
- o 24k on Instagram
- o I5k on Twitter
- Community Calendars o Long Beach Post
- o Gazette
- o Long Beach Convention & Visitors Bureau
- o Facebook Event Groups
- Eventbrite Event Page
- KCRW Summer Nights

#### March 2019 Update:

Currently discussing KCRW Summer Nights series. With POW! WOW! taking place the 3rd week in July, we are looking at DLBA, SAM, and KCRW possibly producing a closing event. SAM will be producing their own summer events but may be able to bring KCRW on to draw a wide audience.

Со	Completed Tasks	
Та	sk	
	D2.3. Continue to host an annual event to honor local leadership and individuals who have contributed to the success of Downtown	
	Celebrate Downtown     Canceled event due to budgetary reasons (9/21/17-RS)	
	Celebrate Downtown 2018 - the Streets	
	Celebrate Downtown 2019 - Shannon's At the Top	
•	D2.1. Expand and grow signature events to encourage patronage of local businesses and activation of the public/private space while exposing a new audience to Downtown Long Beach DTLB: UNfiltered (Photo Contest)	
D3	. Work to increase sponsorships and increase revenue from events	
Act	tive Tasks	
	Task	
	D3.1. Reduce reliance on DLBA funding of special events by generating greater revenue through sponsorships and ticket sales	
	FY17/18 New Year's Eve Sponsorship: \$13,500 The FY17/18 New Year's Eve event was scaled down and did not include the Pine Ave event. The family-friendly Waterfront event raised \$13,500 in sponsorship exceeding the \$7,000 goal. However this was a decrease 66% from the previous year. The majority of sponsorship dollars raised in FY16/17 were attributed to the Pine Ave event.  FY18/19 New Year's Eve Sponsorship: \$7,500	
	17/18 Live After 5 Ticket Revenue: Feb - Aug \$5,011.79 + Sept \$300 Sponsorship: 18/19 Live After 5 Ticket Revenue: April - Aug \$2,200 Sponsorship: \$11,500	
	17/18 Taste of Downtown Ticket Revenue:East Village \$22,149.70 + Pine Ave - \$44,500 + Waterfront - \$36,000 Sponsorship: \$2,500 18/19 Taste of Downtown Ticket Revenue:East Village \$36,065 + Pine Ave - \$40,406 + Waterfront - oustanding Sponsorship: \$7,600	

	D3.2. Utilize sponsorship and ticket sales revenue to enhance events and develop new marketing opportunities
	October 2018 Sponsorship deck created with Marketing and Communications Committee
	Sponsorship Package Development October 2018 Sponsorship deck being developed with Marketing and Communications Committee
	Create a social media one sheet for local businesses to use for event promotion Purpose is to reach out to participating businesses separately, encouraging them to post/repost/share about LA5 & TOD events on their own social media to broaden the reach
Со	mpleted Tasks
	Task
•	D3.1. Reduce reliance on DLBA funding of special events by generating greater revenue through sponsorships and ticket sales FY16-17: (positive) Collected \$40k in Summer and Music Series sponsorships Collected \$39k in SAM sponsorships. (9/21/17-RS)
•	D3.1. Reduce reliance on DLBA funding of special events by generating greater revenue through sponsorships and ticket sales FY16-17 (negative) 0 NYE sponsorships and negative balance of expenses vs. revenues"

F. Advocacy, Civic, Leadership — Downtown Long Beach Alliance

Project Start Date: Oct 01 2016 End Date: Sep 30 2019

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DLBA stakeholders and its leadership are a vital and highly engaged part of the Downtown community and must continue to engage the City and the community to shape City policies and strengthen Downtown.

FI. Develop an advocacy, partnership and policy development strategy

Active Tasks

Task

F1.1. Conduct appropriate studies and analyses to inform DLBA and City decision making

2017 December - 2018 February

Initiated a housing policy taskforce to advise on appropriate actions regarding the City's 29 housing policy recommendations. Activity engaged the City and community partners in the discussion around the Land Use Element. The DLBA granted funds to the Downtown Development Corporation to contract with Beacon Economics. Beacon Economics examined the proposed new Land Use Element maps and assessed the maps impact on housing production and economic vitality in the City.

2019 June - 2019 August

Conduct benchmarking research on vacant commercial property fee and inclusionary housing policies. In addiiton to this research, conducted stakeholder outreach through online surveys to understand potential impacts

F2. Work closely with the City to be a strong advocate for and expert on Downtown

Active Tasks

Task

F2.1. Coordinate a facilitated discussion and brainstorming session with the City and community members to connect, define existing conditions, challenges and opportunities, and share ideas for executing the Downtown Plan and developing other Downtown improvements

F2.2. Work with the City and other agencies to resolve planning questions involving large infrastructure such as PD-6 and Shoemaker Bridge

# F2.3. Build a stronger partnership with the City that addresses issues of homelessness and the street population 2018 November The DLBA in partnership with the City of Long Beach and County of Los Angeles pushed for the Governor Brown to declare a State of Emergency and release additional resources for crisis surrounding individuals experiencing homelessness Ianuary - May Everyone In Task Force is convened by Councilman Rex Richardson to address the issues equity and economic inclusion. The DLBA served as one of the task force members to help develop issues for entrepreneurship, home ownership, and access to capital to undeserved populations in Long Beach July - December Everyone Home Long Beach (Everyone Home LB) is established to address the statewide homelessness crisis and its effects on Long Beach. Everyone Home LB is designed to build on the efforts already underway by the Long Beach City Council, the Long Beach Health Department, the Continuum of Care, and the Homeless Services Advisory Committee into a larger initiative, which will include participation from CEOs and community leaders from the city's major institutions. Everyone Home Task Force completes its recommendations, which include a commitment to a rigorous outreach plan. Funding and timeline for implementation remain. F2.4. Support implementation and timely updates of the Downtown Plan and General Plan 2018 Long Beach Housing Policy: Recognize need to serve in leadership capacity to form position on citywide housing strategy and monitor recommendations made by City Council. F3. Be a leading advocate and stakeholder representative on planning, design and development issues in the Long Beach community Active Tasks Task F3.1. Articulate a proactive position on the increased development and evolution of Downtown into an ever more vibrant urban center 2017 - 2019 To date the DLBA has issued over 17 letters of support for housing development in Downtown Long Beach, equating to more than 1,600 units approved by Planning Commission and City Council.

The DLBA has taken the position to meet with developers and encourage them to push to the height limits allowed within zoned areas of the Downtown Plan. In 2019, the DLBA has encouraged the development of the Breakers Hotel, the Westgate Project, and 3rd & Pacific Project. The DLBA took a pro-density position during the Land Use Element discussion and supported up zoning across most of the City, especially along

commercial and transit corridors

# F3.2. Develop corporate partnerships April 2018 Created an Events and Client Development Manager position with the task of fostering corporate sponsorship opportunities across every department. March 2019 Undergoing a needs assessment of marketing, communications, events and client development functions to better align staff structure to organization needs. April 2019 - August 2019 Continue to engage with local and regional financial institutions to help support potential programs. Reached out to developers of recently completed projects to sponsor ongoing DLBA events F3.3. Form strong partnerships with neighborhood organizations FY 17-18 President and CEO met with Downtown Residential Council president on a monthly basis. DLBA sponsored various neighborhood association events in Willmore, East Village and Promenade area. Community Outreach Manager regularly attends NA meetings and meets separately with NA presidents about specific matters of mutual interest. FY 18-19 DLBA sponsored various neighborhood association events in Willmore, East Village and Promenade area. Community Outreach Manager regularly attends NA meetings and meets separately with NA presidents about specific matters of mutual interest. F3.4. Leverage community pride to increase decisive community action F3.5. Advocate for the elimination of blank walls in new development projects F3.6. Support efforts to improve Long Beach School performance F3.7. Strengthen code enforcement throughout Downtown

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G. Organizational Development — Downtown Long Beach Alliance

Project Start Date: Oct 01 2016 End Date: Sep 30 2019

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DLBA is a highly effective and impactful organization that has been a key player in Downtown Long Beach's renaissance for many years. With the approval of VISION 2020, the organization turns its attention to becoming an even more dynamic infrastructure of board members, stakeholders, and other community leaders working together to achieve a common outcome.

GL DLBA will use dashboards or snapshot reports at the Board. Programming Committee and staff levels that graphically display key indicators of success.

associated with Vision 2020.	
Active Tasks	
Task	
GI.I. The Board will maintain a community dashboard that displays and utilizes meaningful infographics drawn from administrative & standing committees as well as staff.	
GI.2. Programming Committees (Public Safety, Public Realm, Marketing & Events and Economic Development) will use a community dashboard that combines staff information (budget, data, events, advocacy, and initiatives) with progress on their three objectives.	
October 2017 Initiated programming department and committee dashboard with finance, committee goals, highlights and department stats. October 2018 Revised the design of previous dashboard. Introduced dashboards for all programming committees Share dashboards with stakeholders on a regular basis	
Introduced dashboards for all programming committees	
January 2019 Share dashboards with the community on a regular basis through various media and meetings as part of the organization's accountability to its stakeholders.	
G1.3. Staff will use a management dashboard to track their progress towards achieving strategic plan goals.	
January 2017 Staff use Teamwork Project Management Program to track progress in the Strategic Plan Vision 2020, as well as individual projects outside of the plan. A report of staff's progress will be provided to the President and CEO and EC every April and October.	ne

Con	Completed Tasks		
	Task		
	G1.2. Programming Committees (Public Safety, Public Realm, Marketing & Events and Economic Development) will use a community dashboard that combines staff information (budget, data, events, advocacy, and initiatives) with progress on their three objectives.  FY18/19 Continuing to change and enhance programming committee dashboards through design, graphics and layouts		
G2.	The DLBA Board Meeting is positioned as a "learning" and "activity" hub for the advancement of modern progressive urbanism in downtown Long Beach.		
Acti	ve Tasks		
Task			
	G2.1. Board meeting agendas will be reorganized to maximize learning, engagement and accountability in pursuit of strategic plan goals.		
	2017 Introduced a "consent agenda" with Minutes and Finance reports to DLBA Board of Directors meeting Board meetings center on a DLBA Vision 2020 focus area with a special guest speaker in the related subject discipline, committee chair and staff update followed by a roundtable discussion with DLBA board members.		
	2.1.1. Build the agenda of each board meeting around one of the key focus areas of Vision 2020;		
	2017 Board meetings center on a DLBA Vision 2020 focus area with a special guest speaker in the related subject discipline, committee chair and staff update followed by a roundtable discussion with DLBA board members.		
	2.1.2. Host a guest speaker of significant community stature to speak to the focus with online streaming, facilitated discussion and future online retrieval		
	FY17/18  Guest speakers related to programming department/committee goals invited to present at Board meetings.  FY18/19  Guest speakers related to organization/department goals invited to present at Board meetings.		

Cor	Completed Tasks	
	Task	
	G2.1. Board meeting agendas will be reorganized to maximize learning, engagement and accountability in pursuit of strategic plan goals. 2.1.3. Use a "Consent Agenda" to summarize routine reporting	
	G2.1. Board meeting agendas will be reorganized to maximize learning, engagement and accountability in pursuit of strategic plan goals. 2.1.4. Use a community dashboard to provide each board member with a snapshot of key indicators of the organization's health related to Financial, Fundraising, Impact/Advocacy/Partnerships and Communications/Report on Organization	
	Further enhance the roles and responsibilities of the current Administrative Committees of the board to provide adequate oversight as well as support the implementation of Vision 2020.	
Act	ve Tasks	
	Task	
	G3.1. Refocus the "Board Development Committee" into a "Governance Committee" which will be responsible for the ongoing development of the board and the incremental review of the infrastructure development of the organization.	
	FY17/18 Board Development Committee converted into Governance Committee FY18/19 Year round recruitment and application process for Board candidates created by committee August 2019 Recommended and received Board approval for amended boundaries of Marketing Areas to to clairfy the language related to the southern boundaries of DPIA districts bordering the Waterfront. (Election procedures Section 201.) Recommended and received Board approval to include an additional Past Chair Board seat for those years when a sitting Chair has served 3 two-year terms and needs to serve one more	
	year as Past Chair (Bylaw Section 8.5) Recommended and received Board approval to change Advisors' term from one year to two years. (Bylaw Section 8.5)	
	G3.2. Empower the Executive Committee to be the primary body responsible for closely monitoring the implementation of VISION 2020 which will allow the full board to direct its attention to strategic discussion in key focus areas.	
	G3.3. Enhance the reporting of the Finance Committee to offer specific metrics to be included in an overall community dashboard of key organizational indicators.	
G4	. Create and maintain a standard of accountability throughout the organization	
Active Tasks		
	Task	
	G4.1. The Governance Committee will conduct an annual board assessment that tracks the achievements of the board, gathers perceptions about board proceedings, and profiles the interests of each board member. The Committee is responsible for presenting the results with a set of recommendations to advance continual quality-improvement in board proceedings and board member's experiences.	

	G4.2. Identify a method for each committee to annually evaluate its effectiveness, participant satisfaction, and areas for improvement.	
	August 2017 All Committee members were surveyed to learn about their satisfaction with participation and suggested improvements for their respective programming committees throughout the year. August 2018 Board and committee members are surveyed to learn about their satisfaction with participation and suggested improvements for their respective programming committees throughout the year. August 2019 Board and committee members are surveyed to learn about their satisfaction with participation and suggested improvements for their respective programming committees throughout the year.	
	G4.3. Utilize the management dashboard to evaluate staff performance consistent with the goals and objectives of Vision 2020 and the work plans of each program committee	
	August 2017 CEO and COO began using Teamwork Project Management Program report to evaluate staff performance.	
G5. Each program committee is charged with reviewing VISION 2020, in concert with professional staff, to recommend an infrastructure to carry out their responsibilities.		
Completed Tasks		
	Task	
	G5.1. Each current program committee is provided a set of board directives that outline the board's expectation	
	• 5.1.1. Create and carry-out 3 programming objectives that are consistent with the goals of Vision 2020 to be evaluated and reviewed with the Executive Committee	
	<ul> <li>Requested programming committees identify 3 goals from Vision 2020 along with metrics for the committee, Executive Committee and public to monitor progress</li> </ul>	
	• 5.1.2. Develop a set of metrics that will report their progress in fulfilling objectives associated with Vision 2020	
	<ul> <li>Requested programming committees develop metrics for the committee, Executive Committee, Board Members and public to monitor progress</li> </ul>	
	5.1.3. All Board members must serve on at least one committee	
	Implemented a policy that all board members must serve on at least one committee	
	• 5.1.4. All programming committees will have a board member serve as "vice chair" to create a succession planning approach for the key areas of DLBA's programs	
	<ul> <li>Implemented a policy to include a vice chair position on all programming committees to be filled by a board member</li> </ul>	

	• 5.1.5. Each Program Committee is responsible for providing an annual report to the Board on their respective area of focus	
	G5.2. Program Committee chairs, vice-chairs and professional staff will be provided with an orientation on the expectations and accountabilities associated with their leadership positions and provided facilitation training to support outcome-based goals	
	Hold orientations with committee chairs and vice chairs and contracted with a consultant to provide organizational development.	
	G5.3. Committee chairs, liaisons and other interested members of the Board will be given the opportunity to participate in ongoing professional development to help assure consistent messaging about DLBA's mission, values and strategic goals to stakeholders.	
G6. Identify the optimal synergy between the Downtown Development Corporation (DDC) and the DLBA and its VISION 2020 strategic plan.		
Active Tasks		
	Task	
	G6.1. It is recommended that DLBA further separate from DDC by ensuring that a majority of representatives on the DDC board not come from the DLBA board.	
	2017 May Created a DDC visioning task force to identify mission and goals as well as DDC board make up and responsibilities. 2019 January - April	
	Engaged a consultant team (MIG & TurningWest) to help develop a strategic plan and organizational structure governing document to identify the next steps for the DDC to become a separate entity. Process is anticipated to be finalized in June.	

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